vizient

Vizient Member Networks

Offering Guide



Your roadmap to top performance

Your go-to partner for top performance

As the healthcare industry evolves, the demand for top performance has never been greater. Vizient® Member Networks and Performance Management deliver data-driven insights and performance improvement strategies, paired with subject matter expertise.

Networks serve as the professional home for healthcare executives.

Stay ahead of the curve with Networks providing a direct line to hear from fellow executives and subject matter experts on critical topics and complex challenges in safe, trusted environments. Our interprofessional learning opportunities set us apart, fostering collaboration across disciplines.

Systemness is a top priority for our members and exemplifies how interprofessional learning drives alignment and improvement. Whether part of a large integrated delivery network or a community-based organization, healthcare providers must address core elements—culture, governance and leadership, operating structure, System of CARE and enterprise analytics—to consistently deliver value to consumers.

Performance Improvement Programs take you from where you are, to where you want to be.

Performance Improvement Collaboratives and Benchmarking Surveys drive meaningful improvements for patients. We provide the framework, data, resource library and levers to advance from your current state. Achieving sustainable improvements requires ongoing effort, supported by improvement communities.

Organizations active in Member Networks consistently outperform others.

Backed by 20 years of studying high-performing organizations, Member Networks is your go-to partner for achieving top performance. Enroll today.

Contact us to build a customized roadmap for your organization's needs.



Julie Cerese, PhD, RN

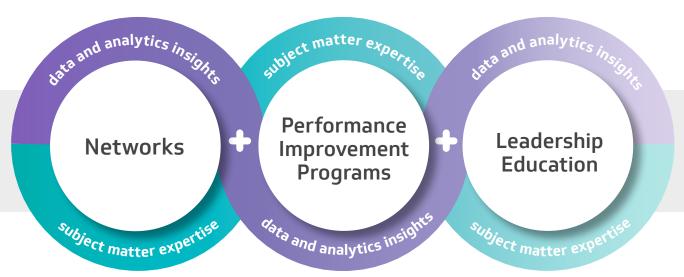
Senior Vice President, Vizient Member Networks and Performance Management Programs

Contents

Member Networks Experience3	Leadership Education Calendar13
Performance Improvement Programs4	Vizient Platforms14
Performance Improvement Calendar5	Member Networks Executive Team15
Our Networks6	Vizient Performance Management and
Networks Meeting Calendar 10	Professional Growth Fee-Based Programs16

Member Networks Experience

Vizient Member Networks is your go-to partner to leverage data-driven insights and performance improvement strategies, integrated with subject matter expertise. Organizations active in Member Networks consistently outperform others. Backed by nearly 20 years of studying high-performing healthcare organizations, Vizient provides executives with tools and insights to navigate challenges effectively. Organizations in Member Networks consistently outperform others, with 75% of Vizient's 2024 top performers in clinical quality and supply chain excellence actively participating in Networks and Performance Improvement Programs.



- Networks serve as the professional home for healthcare executives to stay ahead of the curve in a trusted space to share challenges and gain intel.
- Interprofessional learning opportunities on key topics enable leader alignment.
- Performance Improvement programs provide a roadmap to top performance.
- Collaboratives and Benchmarking Surveys help you understand your performance and accelerate improvement.
- Leadership Education is designed for professional advancement.
- Sessions offer continuing education credits and are available on demand.

2024: A Year of Impact and Partnership

\$750M

estimated total Vizient Member Networks member value

17,000+

executives and leaders in peer collaboration

1,400+

hospitals in Vizient Member Networks In 2024, together we tackled big challenges—enhancing efficiency, improving safety, addressing workforce issues, and advancing outcomes—generating \$750M in member value and driving lasting improvement nationwide. Explore our 2024 Impact Report to celebrate these achievements and be inspired for 2025.





Performance Improvement Programs

Taking you from where you are, to where you want to be.

The Vizient Performance Improvement (PI) program drives top performance through interprofessional improvement opportunities on key topics. Engage in:

Sustainable strategies for areas and outcome measures with large outcome impact, and include:

- Interprofessional connections: Access subject matter experts, Vizient top performers and peers through a collaboration platform and virtual discussions
- · Analytic insights: Learn which levers have the greatest impact on outcome improvement
- **Performance improvement strategies:** Discover topic improvement frameworks, with leading practices, successful strategies and impactful levers proven to drive performance improvement

Improvement events: Understand your performance and accelerate success in achieving sustained, scalable clinical and operational improvement

- **Collaboratives:** Topic-focused initiatives that deliver expert guidance, peer collaboration and evidence-based practices to improve clinical, operational and financial outcomes. Participants engage through coaching, project calls, resource libraries, knowledge transfer sessions and dedicated digital community groups.
- **Benchmarking Surveys:** Exploratory data surveys that enable organizations to assess and compare performance, identify opportunities and take informed action.

New Care Models Collaborative

327 lives saved

through the implementation of new virtual deterioration programs

Transitioning High-Risk Patients Collaborative

4.7% reduction in ALOS

average length of stay equating to \$316M in annualized cost avoidance for participants

Structured Sepsis Performance Improvement Team Collaborative

1,204 deaths avoided

73,740 sepsis days

avoided

\$134M

in annualized costs-avoided

Performance improvement resources

- **Performance Improvement Playbook:** strategies on length of stay, mortality and readmissions
- Performance Improvement Toolkit: an extensive video library and tools for all improvement phases
- Library of 300+ resources: knowledge transfer resources such as guidebooks, recordings and presentations from every completed project
- Performance improvement webinar series: highlights PI Collaborative participants' successful work
- PI Programs Enrollment Center: learn more about and enroll in upcoming performance improvement opportunities
- Dedicated performance improvement project web pages and Community groups

To enroll in an active project, log on to the PI Enrollment Center webpage. Resources from completed projects can be found on the Knowledge Transfer Resources webpage.

Key: Financial Care Delivery Profitable		2025				
Financial Care Delivery Profitable Growth	1Q	2Q	3Q	4Q		
Systemness						
Systemwide Quality Structure Benchmarking Survey						
Systemness Assessment Survey						
Workforce						
Executive Leadership Well-being Benchmarking Survey						
Mortality						
Establishing a Structured Mortality Review Team Collaborative						
Readmissions						
Emergency Department Throughput Benchmarking Survey						
Capacity/Length of Stay						
Facilitating Timely Patient Transitions to Approp. Care Settings Collab						
LOS Breakthrough Survey						
Patient Centeredness						
Patient Safety Indicators and Clinical Documentation Collaborative						
Patient Experience Collaborative						
CMS Transforming Episode Accountability Model (TEAM) Workshop						
Ambulatory						
Improve Speciality Care Access Collaborative						
Pharmacy						
Prevention of Medication Errors at Transitions of Care Collaborative						
GLP-1 and GIP Receptor Agonist Stewardship Collaborative						
Spend Management						
Early Artificial Intelligence Adoption in Supply Chain Benchmarking Svy						
Reducing Supply Variation Collaborative						
Finance						
AMC Funds Flow Benchmarking Survey						
Optimizing Payer Accountability Collaborative						

Vizient's PI Programs are exclusively available to Vizient members who have subscribed to Vizient Member Networks *Programs are subject to change



Our Networks

Networks serve as the **professional home** for healthcare executives, providing a trusted space to share challenges, expertise and the ability to drive change.

Designed for executives and leaders challenging the status quo and influencing the future of their organizations and the healthcare industry. **Interprofessional** learning opportunities on key topics enable leadership team alignment while strengthening different perspectives and decision-making.

Ambulatory	Chief Executive	Chief Financial	Chief Operating	Chief Strategy	Chief Medical
Executives	Officers	Officers	Officers	Officers	Executives
Chief Nurse	Chief Quality	Human Resources	Pharmacy	Site	Supply Chain
Executives	Executives	Officers	Executives	President	Executives

C-level networks

C-level networks provide a unique, trusted environment exclusively for top healthcare executives. Informed by a peer-led advisory committee, these networks focus sharply on executive needs through a mix of in-person meetings, virtual sessions and digital communities, enhancing performance and future readiness. In 2025, Network meetings will have deep dive sessions on ambulatory and systemness, both critical topics in healthcare.

- Deliver strategic intelligence and actionable insights, improving operational and financial outcomes
- Amplify the collective voice of health care executives, tackling contemporary challenges and driving positive change across the healthcare industry
- Foster interprofessional collaboration within and across the C-suite, ensuring executives do not operate in silos but work together to accelerate improvements and achieve excellence in care delivery

Ambulatory Executives

- Expand access, elevate impact. Collaborate with peers to develop innovative, scalable strategies that improve patient access across ambulatory care settings.
- Clarify governance, strengthen operations. Gain insight into effective governance structures and operating models that drive performance, accountability and growth.
- Stay ahead with strategic intelligence. Engage in forward-looking dialogue and knowledge exchange to anticipate market shifts and shape your organization's competitive strategy.

Chief Executive Officers

- Harness collective wisdom. Hear from fellow CEOs in a
 welcoming, comfortable forum where hospital and health
 system leaders can share challenges, learn from one
 another and build connections—offering insight and a
 shared sense of perspective and partnership.
- Align and collaborate across your system. Align thought leadership and collaborate on executing organizational strategies to drive meaningful change and growth across your organization.
- Stay ahead of the curve. Access market intelligence and subject matter expertise on critical topics to support strategic decisions for long-term success. Access Vizient's unparalleled data and strategic insights, which help CEOs go beyond surface-level issues and uncover innovative solutions.

Chief Financial Officers

- Transform thinking to uncover innovative solutions prompting strategy shifts to improve near-term performance.
- Discover compelling insights from experts and peers leading to actions to improve results and durable financial sustainability.
- Connect and share working solutions and lessons learned with national peers.

Chief Operating Officers

- Elevate thinking that redefines and inspires culture and elevates optimal system-level performance.
- Discover new and innovative approaches to operational efficiency, workforce strength and emerging technologies to accelerate and sustain operating and financial performance.
- Connect with like-minded peers sharing industryleading practices.

Chief Strategy Officers

- Assess environmental and market dynamics to respond to competitive pressures, adjust strategic initiatives and seize new market opportunities.
- Discover actionable insights and leading practices to stay ahead of trends.
- Contribute to the advancement of strategic leadership within healthcare through trusted, long-term peer relationships.

Chief Medical Executives

- Develop personal connections among nearly 700 CMEs from community hospitals to large academic and non-academic health systems across the country.
- Collaborate with peers and interprofessional colleagues on current and significant issues facing medical executives.
- Coordinate collaborative projects that produce professional publications on innovative methods for addressing complex healthcare challenges.

Chief Nurse Executives

- Share challenges and successes in advancing professional practice and the business of nursing.
- Punctuate the comprehensive role nurses play as healthcare executives and influence the profession in shaping the nurse leader of the future.
- Innovate to achieve top performance in care delivery excellence.

Chief Quality Executives

- Collaborate with peers, including national leaders in quality and patient safety, to enhance knowledge and improve patient care through data-driven and integrative learning.
- Contribute to healthcare quality improvement by participating in projects that lead to journal publications, white papers and innovative solutions for complex challenges.
- Engaged quality executives can advance their careers and impact the healthcare industry through knowledge sharing, collaboration and personal development.

Human Resources Officers

- Elevate the role of HR by translating insights into actionable solutions aligned to organizational priorities.
- Tackle recruitment and retention challenges with innovative strategies that strengthen the employee value proposition.
- Transform HR strategy and operations by leveraging leading practices and peer insights to position HR as a key business leader.

Pharmacy Executives

- Develop, measure and share patient-centered strategies that demonstrate the effectiveness of pharmacy programs, optimize site of care and achieve value-based care goals.
- Leverage data, analytics, technology and artificial intelligence to advance the high-value pharmacy enterprise while promoting innovative workforce strategies that focus on employee recruitment, retention, engagement and well-being.
- Create interprofessional collaboration to adopt leading practices of the business of pharmacy practice, resource stewardship and spend management as well as create payer strategies that enable access and optimize reimbursement.

Site President

- Align and collaborate to execute organizational strategy across integrated delivery networks, sharing insights and best practices through the lens of facility, service and regional leadership.
- Integrate ambulatory and acute care to drive performance excellence and strengthen connections across the care continuum.
- Navigate partnerships and competition by tying community health needs to integrated delivery system strategies.

Supply Chain Executives

- Deliver a platform for professional interaction and learning driven by member data and educational connections.
- Support executives in their efforts to impact profitable growth, care delivery excellence and financial stewardship.
- Provide a collective voice to advocate for the needs of supply chain executives at large.

System executive experience for Large Integrated Delivery Networks

The System Executive Networks for Large Integrated Delivery Networks (IDN) convene system chief executives to address the unique challenges in delivering a comprehensive and integrated approach to care delivery across the entire continuum.

- Advance alignment of system governance and leadership by sharing emerging best practices and leveraging Vizient benchmarking surveys and education aimed to improve alignment in the board and executive leadership
- Understand the balance of centralized operating structures to achieve economy of scale with local constructs to remain nimble and relevant
- Influence systems of care and service distribution centered on quality, financial and service excellence with Vizient data and insights
- · Innovate to implement enterprise analytics that enable market relevance and performance



Only Vizient Member Networks leverage clinical and operational data and related analytic insights to enable organizations to improve and make healthcare's best better. Here's what healthcare leaders say about the value of Vizient Member Networks. Watch video

Leader networks

- Cancer Service Line
- · Cardiovascular Service Line
- · Chief Data and Analytics Executives
- · Global Executive Services
- Marketing Officers
- Payer Strategies

Discipline networks

- Imaging
- Laboratory
- · Legal and Compliance
- · Perioperative
- · Respiratory Care

Breadth and depth of connecting healthcare executives across the nation in trusted peer and interprofessional forums:

- First-call access to bring data and analytic insights that enable organizations in understanding their performance and respective opportunities
- Members helping members by sharing success stories and performance improvement strategies with details that others can implement in their organizations
- Connection to subject matter expertise to gain intel on market dynamics or emerging opportunities

Interprofessional spotlight Orchestrating resilience: system strength in crisis

At the April 2025 Chief Clinical and Pharmacy Executives Network meeting, UNC Health and The Queen's Health System shared how resilient operating structures enable health systems to withstand crisis without compromising care. Both organizations highlighted the power of coordinated, system-level preparedness to sustain operations and support workforce morale during extreme disruption.

Queen's navigated overlapping emergencies—including multiple mass casualty events, a cyberattack, labor unrest and communications failure—testing the limits of system agility. A decentralized command structure and strong leadership culture ensured seamless coordination and maintained patient safety. Similarly, UNC demonstrated the strength of integrated response during Hurricane Helene, deploying five local command centers and a systemwide hub to sustain operations across 16 hospitals, even amid communication outages, supply shortages and infrastructure collapse.

These stories brought high reliability to life—demonstrating that resilience isn't a buzzword. It's a structure, a mindset and a strategic imperative driven by scalable operations, empowered teams and values-based leadership.



resilient operating structures



system-level preparedness



high reliability



Member Networks intelligence resources

Our intelligence resources consolidate insights and intelligence from across Member Networks, delivering a powerful synthesis of interprofessional knowledge. By integrating data and perspectives from various sectors, these resources offer a comprehensive view that is both insightful and actionable.

- 2025 Trends Report: Strategy is (finally) back in the driver's seat
- Vizient's Overcoming Capacity Constraints: Top Healthcare Leaders Share Their Strategies
- Compendium of Strategies to Improve Ambulatory Access and Care Delivery
- · Optimizing Patient Access and Flow
- Organizational Strategies for Care Redesign
- Pharmacy Network Cost Savings and Revenue
- · Reliable Care Delivery



Networks Meeting Calendar 2025

For more information on your network resources and events, visit your Vizient Community group or reach out to your network executive.

Chief Executive Officers

Academic Medical Centers CEO

- · April 24, 2025, Power Half Hour
- June 26, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Oct. 23, 2025, Power Half Hour
- Dec. 9, 2025, Virtual
- Jan. 28-30, 2026, Newport Coast, Calif.
- April 23, 2026, Virtual
- June 25, 2026, Virtual
- Oct. 22, 2026, Virtual
- Dec. 10, 2026, Virtual

Community-based Independent Health Systems CEO

- June 17, 2025, Virtual
- Aug. 6, 2025, Virtual
- Nov. 4-7, 2025, New Orleans
- Feb. 5, 2026, Scottsdale, Ariz. at VHEF
- May 19, 2026, Virtual
- Aug. 20, 2026, Virtual

System CEO Network for Large IDNs

- May 1, 2025, Virtual
- June 3, 2025, Virtual
- Aug. 7, 2025, Virtual
- Sept. 23, 2025, Virtual
- Oct. 15, 2025, Virtual
- Nov. 4-7, 2025, New Orleans
- Feb. 5, 2026, Scottsdale, Ariz. at VHEF

Vizient Health Care Executive Forum

• Feb. 5-7, 2026, Scottsdale, Ariz.

Vizient Connections Summit

• Sept. 14-16, 2026, Las Vegas

Geographic CEO Networks* Atlantic CEO

- June 5-6, 2025, Charleston, S.C.
- Aug. 14, 2025, Virtual
- Nov. 4-7, 2025, New Orleans
- Feb. 26, 2026, Virtual
- June 4-5, 2026, Savannah, Ga.
- · Aug. 13, 2026, Virtual
- Dec. 3, 2026, Virtual

Oklahoma/Arkansas CEO

- April 9-10, 2025, Dallas
- Aug. 14-15, 2025, Arkansas
- Nov. 4-7, 2025, New Orleans
- Dec. 5, 2025, Virtual

Southern States CEO

- June 20, 2025, Virtual
- Nov. 4-7, 2025, New Orleans

Upper Midwest CEO

- April 17, 2025, Virtual
- July 23-24, 2025, Minneapolis
- Nov. 4-7, 2025, New Orleans
- Jan. 15, 2026, Virtual
- March 25-26, 2026, TBD
- July 22-23, 2026, Milwaukee

West Coast CEO

- · June 12-13, 2025, Greenbrae, Calif.
- Nov. 4-7, 2025, New Orleans
- March 11-12, 2026, Honolulu
- · June 18-19, 2026, Monterey, Calif.

*invitation only

Chief Financial Officers

- May 1-2, 2025, Rosemont, Ill.
- · Aug. 21, 2025, Virtual
- Sept. 16, 2025, Las Vegas (AMC CFOs)
- Oct. 22, 2025, Chicago
- Oct. 23-24, 2025, Kaufman Hall Leadership Conference, Chicago
- Dec. 4, 2025, Virtual

Chief Operating Officers

- May 8-9, 2025, Rosement, III.
- Sept. 15-17, 2025, Las Vegas
- Dec. 4, 2025, Virtual

Chief Strategy Officers

- April 3, 2025, Virtual, Sg2
- April 24-25, 2025, Tampa, Fla.
- May 15, 2025, Virtual, Sq2
- June 26, 2025, Virtual, Sg2
- July 22-24, 2025,
 Sg2 Executive Summit, Chicago
- Sept. 15-17, 2025, Las Vegas
 Service Line and Strategy Session
- Oct. 30, 2025, Virtual, Sg2
- Dec. 11, 2025, Virtual

Chief Medical Executives

- April 23-24, 2025, Chicago
- Sept. 15-17, 2025, Las Vegas
- Nov. 19, 2025, Virtual

Chief Nurse Executives

- · April 23-24, 2025, Chicago
- Sept. 15-17, 2025, Las Vegas
- Nov. 18, 2025, Virtual

Chief Quality Executives

- April 23-24, 2025, Chicago
- Sept. 15-17, 2025, Las Vegas
- Nov. 13, 2025, Virtual

Human Resources Officers

- June 11, 2025, Virtual
- Oct. 9-10, 2025, Chicago
- Dec. 11, 2025, Virtual

Pharmacy Executives

- April 23-24, 2025, Chicago
- Aug. 20, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Dec. 6, 2025, at ASHP, Las Vegas

Site President

- May 13, 2025, Virtual
- · Aug. 12, 2025, Virtual
- Nov. 4-7, 2025, New Orleans
- Feb. 5, 2026, Scottsdale, Ariz. at VHEF

Supply Chain Executives

- July 10, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Dec. 11, 2025, Virtual

System Networks for Large IDNs*

Large IDN Supply Network

- · May 7-8, 2025, Minneapolis
- Nov. 11-14, 2025, Dallas
- June 2-5, 2026, Cleveland
- Nov. 10-13, 2026, Scottsdale, Ariz.

System Chief Financial Officers

- May 1-2, 2025, Rosemont, III.
- · Aug. 21, 2025, Virtual
- · Oct. 23-24, 2025, Chicago
- Dec. 4, 2025, Virtual

System Chief Operating Officers

- May 8-9, 2025, Rosemont, III.
- Sept. 15-17, 2025, Las Vegas

System Chief Medical Executives

- April 22, 2025, Chicago
- June 26, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Oct. 23, 2025, Virtual

System Chief Nurse Executives

- April 22, 2025, Chicago
- June 25, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Oct. 22, 2025, Virtual

System Chief Quality Executives

- April 22, 2025, Chicago
- June 24, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Oct. 21, 2025, Virtual

*invitation only

Leader networks

Cancer Service Line

- · April 2, 2025, Virtual
- June 10, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Nov. 11, 2025, Virtual

Cardiovascular Service Line

- April 7-8, 2025, Chicago
- June 12, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Nov. 13, 2025, Virtual

Chief Data and Analytics Executives

- May 14, 2025, Virtual
- Sept. 15-17, 2025, Las Vegas
- Nov. 12, 2025, Virtual

Global Executive Services

• October 8-10, 2025, New York

Marketing Officers

- June 5-6, 2025, Chicago
- Sept. 11, 2025, Virtual
- Dec. 4, 2025, Virtual

Payer Strategies

- June 5, 2025, Virtual
- Sept. 18-19, 2025, Dallas

Member Networks Executive Orientation

11-11:45 a.m. CT each month

- June 26
- Aug. 21
- Oct. 23

- July 24
- Sept. 25
- Nov. 20

Learn more about the Member Networks experience and resources to help you deliver high value care and enable system-wide change.

Learn more from our team of experts to improve cost, quality and market performance

- Future-focused expertise to fuel your growth—Vizient supports you with current data and integrated systems to navigate financial pressures and supply chain challenges, preparing you for future obstacles. Learn more
- Empowering healthcare providers—Vizient helps overcome workforce shortages and supply chain challenges, streamlining processes and improving outcomes for providers of all sizes, guiding them toward high reliability.

 Learn more
- Planning for future success—U.S. health systems face ongoing cost
 pressures, with expenses from labor costs and supply chain challenges
 outpacing revenue gains. As operating conditions evolve, access to current
 data and integrated systems is crucial. Vizient is ready to assist your
 organization in preparing for upcoming challenges. Learn more

Insights that help your organization excel

Stay informed with the latest in healthcare advancements and best practices. The Vizient Insights resource center offers curated solutions to your challenges.

Discover insights



The future of healthcare begins at the Vizient Connections Summit

Join fellow healthcare leaders from across the country at the **2025 Vizient Connections Summit**, where this year's theme—**Imagine the Possibilities**—inspires bold thinking and fresh ideas for the future of healthcare.

- Engage in three days of education, collaboration and strategic conversations
- Learn from 135+ organizations sharing real-world, results-driven practices
- Connect with peers through forums, panels, poster sessions and networking events

This year's Summit promises even more insight, energy and opportunities to move your work forward. Learn more and register today! Registration for individual sessions open late June.

Leadership Education Calendar 2025

Education sessions are designed for **professional advancement** to advance your knowledge and improve performance. Sessions can be accessed live or on demand. **Continuing education credits** are available.

Advanced Accreditation

- Jan. 27
 Restraints: compliance expectations
- Feb. 24 HLD/Sterile Processing
- March 24
 EMTALA: high risk standards
- May 27
 High risk environment of care/life safety
- June 17
 Radiology-compliance expectation
- July 28
 Hazardous medication compliance
- Aug. 25
 Contract management-compliance
- Sept. 22
 Fire safety in the operating room
- Oct. 27
 Women's and children's high risk areas
- Dec. 8 TBD

Fundamental Accreditation

· Coursework available on demand

Nurse Leadership Series

- June 24 Year of the Nurse Manager Evolving the role of the nurse manager in today's healthcare landscape
- Oct. 17 Year of the Nurse Manager Enhancing the leadership skills of the nurse manager

Clinical Resource Management Open Forums

- Feb. 25
 Lessons learned from large volume
 IV fluids crisis
- April 22
 Value analysis journey to Clinical
 Supply Integration Model
- Aug. 14
 Lab utilization and savings opportunity
- Oct. 9
 Measuring success through savings, clinical KPIs and program efficiencies

Performance Improvement Series

- Feb. 5
 Establishing a structured sepsis performance improvement team
- Aug. 6
 Systemwide Quality Structure
- Oct. 1
 Prevention of medication errors at transitions collaborative
- Dec. 3
 Developing an actionable capacity plan collaborative

Pharmacy Professional Development

- May 22
 The first 90 days: getting off to a great start
- Sept. 30
 Technician advanced roles and leadership development
- Oct. 14
 Student to pharmacy pipeline
- Nov. 4
 Preparing for the best interview

Supply Chain Leadership Series

- March 19
 Hidden costs in freight management or bill only process
- July 30
 The wins of utilizing AI in contract life cycle management
- Aug. 20
 Marketing supply chain value beyond the core business needs
- Nov. 5
 Non-acute care strategies-hospital at home

Washington Update Series

- March 11
 Potential budget cuts, executive orders and proposed tariffs
- July 22 Legislative and regulatory updates
- Nov. 18 Legislative and regulatory updates

Vizient Trending Topics

C-Suite Conversations: Healthcare Executives Sharing Stories of Spend Management Synergies

- April 30
 Beyond boundaries to a clinically integral supply chain
- Excellence is iterative for maximum impact

Pharmacy Executives and COO Session

March 11
 Pharmacy Enterprise Transformation:
 Proven Strategies to Elevate Impact



Vizient Platforms

Vizient Community

A dynamic platform designed to connect with your colleagues via desktop, mobile or tablet.

Maximize your engagement and impact by utilizing these key features:

- Post queries and exchange insights on a secure and trusted platform anytime and anywhere
- Access a diverse range of resources curated by Vizient experts including exclusive presentations, webinar recordings and white papers
- Learn from carefully selected and presented insights from our team of Vizient experts
- Stay informed and involved by registering for upcoming events right from the platform

Download Vizient Community Mobile App

A wealth of knowledge and over 55,000 peers at your fingertips. The convenience of collaboration on your terms! Lets connect, collaborate and create solutions together!

https://grcodes.pro/GD4uLN



Vizient Podcasts

Vizient's five unique podcast channels bring healthcare experts to you in an accessible, convenient format. Hear what Vizient and Sg2 experts as well as your colleagues across the country have to say about the critical issues you face every day.

- **Knowledge on the Go** Defining lessons learned from our PI Collaboratives on topics from workplace violence to sepsis to high reliability.
- **Modern Practice** The curbside consult goes virtual with medical experts sharing ideas and approaches to improving healthcare for both patients and providers.
- **Sg2 Perspectives** This weekly podcast brings together experts and industry thought leaders to discuss topics keeping health system leadership teams up at night.
- **VerifiedRx** Your prescription for success! Experts from across the industry take on your frontline challenges and verify best practices for solving them.

Access all Vizient podcasts Visit vizientinc.com/podcasts

2024 Vizient podcasts

52,300+ total downloads from all episodes



Member Networks Executive Team

Connect with your Member Networks executive team if you have questions or would like to discuss your unique organizational priorities. Our team can build a customized roadmap for your organization's needs.



Member Networks and Performance Management Programs

Julie Cerese, PhD, RN Senior Vice President julie.cerese@ vizientinc.com



Chief Executive Officers
Chief Strategy Officers

Rebecca Blaesing-Bauer Senior Vice President rebecca.blaesing@ vizientinc.com



Chief Financial Officers
Chief Operating Officers

Michael D. Busch, FACHE Senior Vice President michael.busch@ vizientinc.com



Ambulatory Executives
Chief Clinical Executives
Human Resources Officers

Nicole Gruebling, DNP, RN, NEA-BC Senior Vice President nicole.gruebling@ vizientinc.com



Pharmacy Executives
Supply Chain Executives

Mike Oinonen, PharmD, MPH Vice President michael.oinonen@ vizientinc.com



Performance Improvement Programs

Laural Whitmore, MSE Vice President laural.whitmore@ vizientinc.com



Operations Enablement

Kathy Christensen Vice President Kathy.Christensen@ vizientinc.com



Business Strategy Membership

Tom Potter
Senior Vice President
Thomas.Potter@
vizientinc.com

Create your roadmap to top performance in 2025

- Engage in Network meetings through attendance, active participation and bringing home actionable takeaways.
- Engage in Network, PI and Summit education events to learn with interprofessional colleagues.
- · Align organizational priorities with the Performance Improvement Programs calendar.
- Adopt performance improvement strategies shared in PI programs, Networks or community discussions.
- Achieve impact from subject matter experts and strategies shared in events.

Vizient Performance Management and Professional Growth Fee-Based Programs

Regulatory Accreditation Services

Our multidisciplinary team of accreditation advisors have combined experience in law enforcement, worksite security, risk management, employee health, and clinical and patient safety. We can help you assess, build and maintain continuous patient safety and regulatory compliance. Learn more

Nurse Residency Program

The Nurse Residency Program™ supports newly licensed nurses' transition to practice. Developed by Vizient and the American Association of Colleges of Nursing, it features an evidence-based curriculum to reduce turnover, improve decision-making, enhance clinical leadership, and integrate research into practice. Learn more

Patient Safety Organization

The Vizient Patient Safety
Organization offers a compelling suite
of safety-related tools and insights
with leading-practice guidance for
improving patient safety, healthcare
quality and outcomes, and gaining/
maintaining federal privilege and
confidentiality protections and
responsibilities. Learn more

Vizient Learning Academy

The Vizient Learning Academy empowers excellence by delivering healthcare learning experiences to advance individual and organizational performance in contemporary topics, and continuing education credits are available. Review our course catalog and learn more at vizientinc.com/learning-academy or contact us at learningacademy@vizientinc.com.



Advance high performance through effective governance

The **Vizient Governance Academy** empowers healthcare boards and executives to drive high performance through effective governance. The unique curriculum — featuring quarterly webinars, a multi-day summit, board assessment with benchmarks and more — strengthens governance practices, improves board performance and drives impactful decisionmaking. **Learn more**

Governance Summit

Sept. 29-Oct. 1, 2025 | Saint Julien Hotel | Boulder, Colorado

Register today

Advance nurse leadership through strategic development

The **Vizient Nurse Manager Fellowship Program** equips nurse managers to drive operational excellence through advanced leadership development. The unique curriculum — featuring expert-led learning, national peer networking, personalized leadership planning and more — strengthens leadership practices, enhances professional growth and improves patient care outcomes. Learn more

vizient

290 East John Carpenter Freeway Irving, Texas 75062 (972) 830-0000 Vizient, Inc. provides solutions and services that improve the delivery of high-value care by aligning cost, quality and market performance for more than 65% of the nation's acute care providers, including 97% of the nation's academic medical centers, and more than 35% of the non-acute market. Vizient provides expertise, analytics, consulting services and a contract portfolio that represents \$140 billion in annual customer purchasing volume to improve patient outcomes and lower costs.

© 2025 Vizient, Inc. All rights reserved.