



Vizient Member Networks

# Offering Guide



Your partner to achieve top performance

# Your partner to achieve top performance

As the healthcare industry evolves, the demand for top performance has never been greater. Vizient® Member Networks and Performance Management deliver data-driven insights and performance improvement strategies, paired with subject matter expertise.

**Networks serve as the professional home for healthcare executives.**

Stay ahead of the curve with Networks providing a direct line to hear from fellow executives and subject matter experts on critical topics and complex challenges in safe, trusted environments. Our interprofessional learning opportunities set us apart, fostering collaboration across disciplines.

Systemness is a top priority for our members and exemplifies how interprofessional learning drives alignment and improvement. Whether part of a large integrated delivery network or a community-based organization, healthcare providers must address core elements—culture, governance and leadership, operating structure, System of CARE and enterprise analytics—to consistently deliver value to consumers.

**Performance Improvement Programs take you from where you are, to where you want to be.**

Performance Improvement Collaboratives and Benchmarking Surveys drive meaningful improvements for patients. We provide the framework, data, resource library and levers to advance from your current state. Achieving sustainable improvements requires ongoing effort, supported by improvement communities.

**Organizations active in Member Networks consistently outperform others.**

Backed by 20 years of studying high-performing organizations, Member Networks is your partner to achieve top performance. Enroll today.

**Contact us** to build a customized roadmap for your organization’s needs.



A handwritten signature in black ink that reads "Julie Cerese".

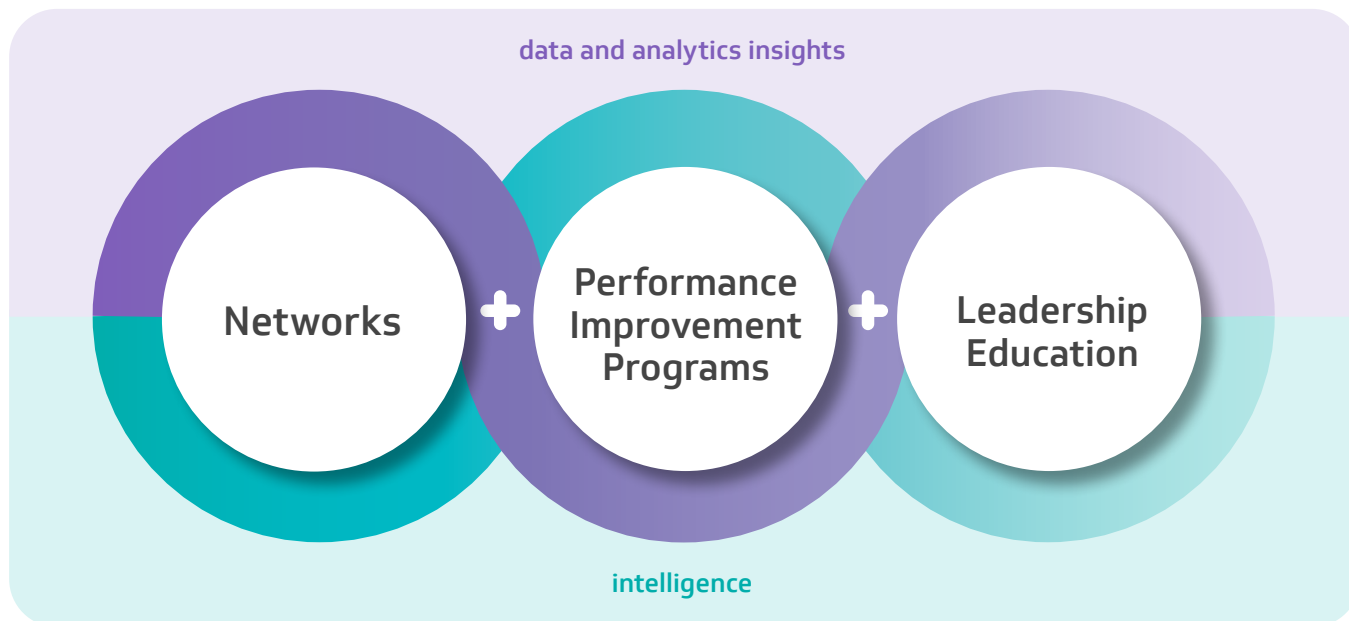
**Julie Cerese, PhD, RN**  
Senior Vice President, Vizient Member Networks  
and Performance Management Programs

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## Member Networks Experience

Vizient Member Networks is your go-to partner to leverage data-driven insights and performance improvement strategies, integrated with subject matter expertise. Organizations active in Member Networks consistently outperform others. Backed by nearly 20 years of studying high-performing healthcare organizations, Vizient provides executives with tools and insights to navigate challenges effectively. Organizations in Member Networks consistently outperform others, with 75% of Vizient's 2024 top performers in clinical quality and supply chain excellence actively participating in Networks and Performance Improvement Programs.



- Networks serve as the **professional home** for healthcare executives to stay ahead of the curve in a trusted space to share challenges and gain intel.
- **Interprofessional learning** opportunities on key topics enable leader alignment.
- Performance Improvement programs provide a **roadmap to top performance**.
- Collaboratives and Benchmarking Surveys help you **understand your performance and accelerate** improvement.
- Leadership Education is designed for **professional advancement**.
- Sessions offer **continuing education credits** and are available on demand.

## A Year of Impact and Partnership

**\$1.25B**

forecasted 2025 total Vizient Member Networks member value

**18,400+**

executives and leaders in peer collaboration

**1,450+**

hospitals in Vizient Member Networks

In 2024, together we tackled big challenges—enhancing efficiency, improving safety, addressing workforce issues, and advancing outcomes—generating \$750M in member value and driving lasting improvement nationwide. Explore our **2024 Impact Report** to celebrate these achievements and be inspired for 2025.



# Performance Improvement Programs



**Your roadmap to top performance: taking you from where you are, to where you want to be.**

Vizient's Performance Improvement Programs help you achieve measurable results through collaborative, interprofessional initiatives focused on the areas that matter most. Engage in:

**Sustainable strategies** for areas and outcome measures with large outcome impact, and include:

- **Interprofessional connections:** Connect with experts, top-performing peers and Vizient leaders through virtual discussions and a collaborative online platform.
- **Analytic insights:** Learn which performance levers drive the biggest improvements and where to focus your efforts.
- **Performance improvement strategies:** Explore proven frameworks and practical strategies that drive measurable performance improvement.

**Improvement events:** Understand your performance and accelerate success in achieving sustained, scalable clinical and operational improvement.

- **Collaboratives:** Topic-focused initiatives that offer expert guidance, peer learning and evidence-based practices to drive clinical, operational and financial improvement. Participants engage through coaching, project calls, curated resource libraries, knowledge-sharing sessions and active online community groups.
- **Benchmarking Surveys:** Use exploratory data to compare performance, uncover gaps and identify opportunities for action.

## Anticoagulation Reversal Collaborative

**\$4M**

in annualized cost avoidance  
for participants

**75%**

of project participants reduced  
anticoagulation reversal agent spend

## Developing an Actionable Capacity Plan Collaborative

**\$106.3M**

in annualized cost avoidance  
for participants

**66K**

inpatient days avoided

## Structured Sepsis Performance Improvement Team Collaborative

**\$134M**

in annualized cost avoidance  
for participants

**73,740**

sepsis days avoided

## Performance improvement resources





- **Performance Improvement Playbook:** strategies on length of stay, mortality and readmissions
- **Performance Improvement Toolkit:** an extensive video library and tools for all improvement phases
- **Library of 300+ resources:** knowledge transfer resources such as guidebooks, recordings and presentations from every completed project
- **Performance improvement webinar series:** highlights PI Collaborative participants' successful work
- **PI Programs Enrollment Center:** learn more about and enroll in upcoming performance improvement opportunities
- Dedicated performance improvement project web pages and Community groups




















































# Performance Improvement Calendar 2025-2026

To enroll in an active project, log on to the PI Enrollment Center webpage.

Resources from completed projects can be found on the Knowledge Transfer Resources webpage.

**Key:**

	Across System of CARE
	Acute Care
	Community/Ambulatory Care
	Post-Acute Care

	2025				2026							
	4Q				1Q		2Q		3Q		4Q	
<b>Mortality</b>												
Patient-Centered Transfers: Improving Mortality and Outcomes Collaborative												
<b>Capacity/Readmissions</b>												
Reducing Discharge Delays Collaborative												
Discharge Planning for Pts with Chronic Disease Collab (4Q2026)												
Emergency Department Throughput Collaborative (4Q2026)												
<b>Patient Centeredness</b>												
Patient Experience Collaborative (Enrollment deadline Jan. 30)												
CMS Transforming Episode Accountability Model (TEAM) Workshop												
<b>Ambulatory</b>												
Improve Speciality Care Access Collab (Enrollment deadline Nov. 7)												
Primary Care Access-Appointment Optimization Collaborative												
<b>Pharmacy</b>												
GLP-1 and GIP Receptor Agonist Stewardship Collaborative												
<b>Spend Management</b>												
Reducing Supply Variation Collaborative (Enrollment deadline Oct. 29)												
Reducing Indirect Spend Variation Collaborative												

Vizient's PI Programs are exclusively available to Vizient members who have subscribed to Vizient Member Networks

\*Subject to change



# Our Networks

Networks serve as the **professional home** for healthcare executives, providing a trusted space to share challenges, expertise and the ability to drive change.

Designed for executives and leaders challenging the status quo and influencing the future of their organizations and the healthcare industry. **Interprofessional** learning opportunities on key topics enable leadership team alignment while strengthening different perspectives and decision-making.



## C-level networks

C-level networks provide a unique, trusted environment exclusively for top healthcare executives. Informed by a peer-led advisory committee, these networks focus sharply on executive needs through a mix of in-person meetings, virtual sessions and digital communities, enhancing performance and future readiness. In 2025, Network meetings will have deep dive sessions on ambulatory and systemness, both critical topics in healthcare.

- Deliver strategic intelligence and actionable insights, improving operational and financial outcomes
- Amplify the collective voice of health care executives, tackling contemporary challenges and driving positive change across the healthcare industry
- Foster interprofessional collaboration within and across the C-suite, ensuring executives do not operate in silos but work together to accelerate improvements and achieve excellence in care delivery

### Chief Executive Officers

- Harness collective wisdom. Hear from fellow CEOs in a welcoming, comfortable forum where hospital and health system leaders can share challenges, learn from one another and build connections—offering insight and a shared sense of perspective and partnership.
- Align and collaborate across your system. Align thought leadership and collaborate on executing organizational strategies to drive meaningful change and growth across your organization.
- Stay ahead of the curve. Access market intelligence and subject matter expertise on critical topics to support strategic decisions for long-term success. Access Vizient's unparalleled data and strategic insights, which help CEOs go beyond surface-level issues and uncover innovative solutions.

### Chief Financial Officers

- Transform thinking to uncover innovative solutions prompting strategy shifts to improve near-term performance.
- Discover compelling insights from experts and peers leading to actions to improve results and durable financial sustainability.
- Connect and share working solutions and lessons learned with national peers.



## Chief Operating Officers

- Elevate thinking that redefines and inspires culture and elevates optimal system-level performance.
- Discover new and innovative approaches to operational efficiency, workforce strength and emerging technologies to accelerate and sustain operating and financial performance.
- Connect with like-minded peers sharing industry-leading practices.

## Chief Strategy Officers

- Assess environmental and market dynamics to respond to competitive pressures, adjust strategic initiatives and seize new market opportunities.
- Discover actionable insights and leading practices to stay ahead of trends.
- Contribute to the advancement of strategic leadership within healthcare through trusted, long-term peer relationships.

## Chief Medical Executives

- Develop personal connections among nearly 700 CMEs from community hospitals to large academic and non-academic health systems across the country.
- Collaborate with peers and interprofessional colleagues on current and significant issues facing medical executives.
- Coordinate collaborative projects that produce professional publications on innovative methods for addressing complex healthcare challenges.

## Chief Nurse Executives

- Share challenges and successes in advancing professional practice and the business of nursing.
- Punctuate the comprehensive role nurses play as healthcare executives and influence the profession in shaping the nurse leader of the future.
- Innovate to achieve top performance in care delivery excellence.

## Chief Quality Executives

- Collaborate with peers, including national leaders in quality and patient safety, to enhance knowledge and improve patient care through data-driven and integrative learning.
- Contribute to healthcare quality improvement by participating in projects that lead to journal publications, white papers and innovative solutions for complex challenges.
- Engaged quality executives can advance their careers and impact the healthcare industry through knowledge sharing, collaboration and personal development.

## Ambulatory Executives

- Expand access, elevate impact. Collaborate with peers to develop innovative, scalable strategies that improve patient access across ambulatory care settings.
- Clarify governance, strengthen operations. Gain insight into effective governance structures and operating models that drive performance, accountability and growth.
- Stay ahead with strategic intelligence. Engage in forward-looking dialogue and knowledge exchange to anticipate market shifts and shape your organization's competitive strategy.

## Human Resources Officers

- Elevate the role of HR by translating insights into actionable solutions aligned to organizational priorities.
- Tackle recruitment and retention challenges with innovative strategies that strengthen the employee value proposition.
- Transform HR strategy and operations by leveraging leading practices and peer insights to position HR as a key business leader.

## Pharmacy Executives

- Develop, measure and share patient-centered strategies that demonstrate the effectiveness of pharmacy programs, optimize site of care and achieve value-based care goals.
- Leverage data, analytics, technology and artificial intelligence to advance the high-value pharmacy enterprise while promoting innovative workforce strategies that focus on employee recruitment, retention, engagement and well-being.
- Create interprofessional collaboration to adopt leading practices of the business of pharmacy practice, resource stewardship and spend management as well as create payer strategies that enable access and optimize reimbursement.

## Site President

- Align and collaborate to execute organizational strategy across integrated delivery networks, sharing insights and best practices through the lens of facility, service and regional leadership.
- Integrate ambulatory and acute care to drive performance excellence and strengthen connections across the care continuum.
- Navigate partnerships and competition by tying community health needs to integrated delivery system strategies.

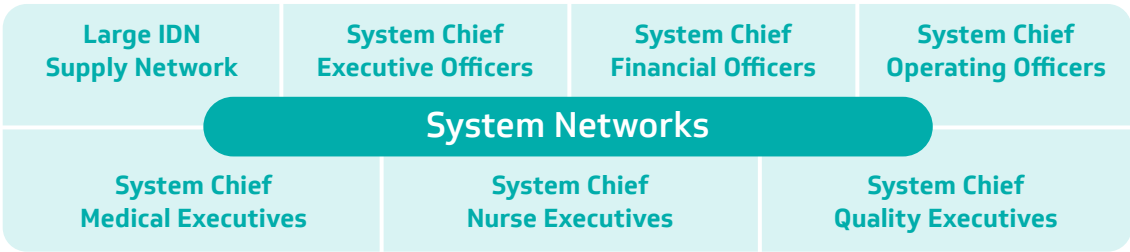
## Supply Chain Executives

- Deliver a platform for professional interaction and learning driven by member data and educational connections.
- Support executives in their efforts to impact profitable growth, care delivery excellence and financial stewardship.
- Provide a collective voice to advocate for the needs of supply chain executives at large.

# System executive experience for Large Integrated Delivery Networks

The System Executive Networks for Large Integrated Delivery Networks (IDN) convene system chief executives to address the unique challenges in delivering a comprehensive and integrated approach to care delivery across the entire continuum.

- Advance alignment of system governance and leadership by sharing emerging best practices and leveraging Vizient benchmarking surveys and education aimed to improve alignment in the board and executive leadership
- Understand the balance of centralized operating structures to achieve economy of scale with local constructs to remain nimble and relevant
- Influence systems of care and service distribution centered on quality, financial and service excellence with Vizient data and insights
- Innovate to implement enterprise analytics that enable market relevance and performance



Only Vizient Member Networks leverage clinical and operational data and related analytic insights to enable organizations to improve and make healthcare’s best better. Here’s what healthcare leaders say about the value of Vizient Member Networks. [Watch video](#)

## Leader networks

- Cancer Service Line
- Cardiovascular Service Line
- Community Health Executives
- Chief Data and Analytics Executives
- Global Executive Services
- Marketing Officers
- Payer Strategies

## Discipline networks

- Imaging
- Laboratory
- Legal and Compliance
- Perioperative
- Respiratory Care

Breadth and depth of connecting healthcare executives across the nation in trusted peer and interprofessional forums:

- First-call access to bring data and analytic insights that enable organizations in understanding their performance and respective opportunities
- Members helping members by sharing success stories and performance improvement strategies with details that others can implement in their organizations
- Connection to subject matter expertise to gain intel on market dynamics or emerging opportunities



## Interprofessional spotlight

### Orchestrating resilience: system strength in crisis

At the April 2025 Chief Clinical and Pharmacy Executives Network meeting, UNC Health and The Queen's Health System shared how resilient operating structures enable health systems to withstand crisis without compromising care. Both organizations highlighted the power of coordinated, system-level preparedness to sustain operations and support workforce morale during extreme disruption.

Queen's navigated overlapping emergencies—including multiple mass casualty events, a cyberattack, labor unrest and communications failure—testing the limits of system agility. A decentralized command structure and strong leadership culture ensured seamless coordination and maintained patient safety. Similarly, UNC demonstrated the strength of integrated response during Hurricane Helene, deploying five local command centers and a systemwide hub to sustain operations across 16 hospitals, even amid communication outages, supply shortages and infrastructure collapse.

These stories brought high reliability to life—demonstrating that resilience isn't a buzzword. It's a structure, a mindset and a strategic imperative driven by scalable operations, empowered teams and values-based leadership.



**resilient  
operating  
structures**



**system-level  
preparedness**



**high  
reliability**

Presenters at the April 2025 Chief Clinical and Pharmacy Executives Network meeting



## Member Networks intelligence resources

Our intelligence resources consolidate insights and intelligence from across Member Networks, delivering a powerful synthesis of interprofessional knowledge. By integrating data and perspectives from various sectors, these resources offer a comprehensive view that is both insightful and actionable.

- 2025 Trends Report: Strategy is (finally) back in the driver's seat
- Vizient's Overcoming Capacity Constraints: Top Healthcare Leaders Share Their Strategies
- Compendium of Strategies to Improve Ambulatory Access and Care Delivery
- Optimizing Patient Access and Flow
- Organizational Strategies for Care Redesign
- Pharmacy Network Cost Savings and Revenue Compendium and Infographic
- Reliable Care Delivery



# Networks Meeting Calendar 2025-2026

For more information on your network resources and events, visit your Vizient Community group or reach out to your network executive.

## Chief Executive Officers

### Academic Medical Centers CEO

- Oct. 23, 2025, Power Half Hour
- Dec. 9, 2025, Virtual
- Jan. 28-30, 2026, Newport Coast, Calif.
- April 23, 2026, Virtual
- June 25, 2026, Virtual
- Sept. 21-24, 2026, Las Vegas
- Oct. 22, 2026, Virtual
- Dec. 10, 2026, Virtual

### Community-based Independent Health Systems CEO

- Nov. 4-6, 2025, New Orleans
- Feb. 5, 2026, Scottsdale, Ariz. at VHEF
- May 19, 2026, Virtual
- Aug. 20, 2026, Virtual
- Oct. 13-15, 2026, TBD

### Vizient Health Care Executive Forum

- Feb. 5-7, 2026, Scottsdale, Ariz.

### System CEO Network for Large IDNs

- Oct. 15, 2025, Virtual
- Nov. 4-6, 2025, New Orleans
- Feb. 5, 2026, Scottsdale, Ariz. at VHEF
- May 19-20, 2026, TBD
- Oct. 13-15, 2026, TBD

### Vizient Connections Summit

- Sept. 21-24, 2026, Las Vegas

## Geographic CEO Networks\*

### Atlantic CEO

- Nov. 4-6, 2025, New Orleans
- Feb. 26, 2026, Virtual
- June 4-5, 2026, Savannah, Ga.
- Aug. 13, 2026, Virtual
- Oct. 13-15, 2026, TBD
- Dec. 3, 2026, Virtual

### Oklahoma/Arkansas CEO

- Nov. 4-6, 2025, New Orleans
- Dec. 5, 2025, Virtual
- March 19, 2026, Virtual
- May 14-15, 2026, TBD
- Oct. 13-15, 2026, TBD
- Dec. 8, 2026, Virtual

### Southern States CEO

- Nov. 4-6, 2025, New Orleans
- March 27, 2026, TBD
- June 26, 2026, Virtual
- Oct. 13-15, 2026, TBD

### Upper Midwest CEO

- Nov. 4-6, 2025, New Orleans
- Jan. 15, 2026, Virtual
- April 8-10, 2026, TBD
- July 22-23, 2026, Milwaukee
- Oct. 13-15, 2026, TBD

### West Coast CEO

- Nov. 4-6, 2025, New Orleans
- March 11-12, 2026, Honolulu
- June 18-19, 2026, Monterey, Calif.
- Oct. 13-15, 2026, TBD

*\*invitation only*

## Chief Financial Officers

- Oct. 23-24, 2025, [Kaufman Hall Leadership Conference](#), Chicago
- Dec. 4, 2025, Virtual
- March 5, 2026, Virtual
- April 30-May 1, 2026, Austin, Texas
- Aug. 20, 2026, Virtual
- Dec. 3, 2026, Virtual

## Chief Operating Officers

- Oct. 21, 2025, Virtual
- Dec. 4, 2025, Virtual
- April 30-May 1, 2026, Austin, Texas
- Sept. 21-24, 2026, Las Vegas
- Dec. 3, 2026, Virtual

## Chief Strategy Officers

- Oct. 30, 2025, Virtual, Sg2
- Dec. 11, 2025, Virtual
- Jan. 28, 2026, Virtual, Sg2
- Feb. 26, 2026, Virtual, Sg2
- May 6-7, 2026, TBD
- June 25, 2026, Virtual, Sg2
- July 28-29, 2026 at Sg2 Summit
- Oct. 29, 2026, Virtual. Sg2
- Dec. 3-4, 2026, TBD

## Chief Medical Executives

- Nov. 19, 2025, Virtual
- March 5, 2026, Virtual
- May 6-7, 2026, TBD
- Sept. 21-24, 2026, Las Vegas
- Nov. 18, 2026, Virtual

## Chief Nurse Executives

- Nov. 18, 2025, Virtual
- Feb. 20, 2026, Virtual
- April 1, 2026, Chicago
- Sept. 21-24, 2026, Las Vegas
- Nov. 17, 2026, Virtual

## Chief Quality Executives

- Nov. 13, 2025, Virtual
- May 6-7, 2026, TBD
- Sept. 21-24, 2026, Las Vegas
- Nov. 12, 2026, Virtual

## Ambulatory Executives

- Nov. 12, 2025, Virtual
- May 6-7, 2026, TBD

## Human Resources Officers

- Oct. 9-10, 2025, Chicago
- Dec. 11, 2025, Virtual
- March 11, 2026, Virtual
- June 11, 2026, Virtual
- Dec. 11, 2026, Virtual

## Pharmacy Executives

- Dec. 5-6, 2025, at ASHP, Las Vegas
- March 5, 2026, Virtual
- Aug. 20, 2026, Virtual
- Sept. 21-24, 2026, Las Vegas
- Dec. 4-5, 2026, at ASHP, Orlando

## Site President

- Nov. 4-6, 2025, New Orleans
- Feb. 5, 2026, Scottsdale, Ariz. at VHEF
- May 5, 2026, Virtual
- Aug. 18, 2026, Virtual
- Oct. 13-15, 2026, TBD

## Supply Chain Executives

- Dec. 11, 2025, Virtual
- Feb. 25-27, 2026, Denver
- July 9, 2026, Virtual
- Sept. 21-24, 2026, Las Vegas
- Dec. 10, 2026, Virtual

## System Networks for Large IDNs\*

### Large IDN Supply Executives Network

- Nov. 11-14, 2025, Dallas
- June 2-5, 2026, Cleveland
- Nov. 10-13, 2026, Arizona

### System Chief Financial Officers

- Oct. 22, 2025, Chicago (KH)
- Oct. 23-24, 2025, [Kaufman Hall Leadership Conference](#), Chicago
- Dec. 4, 2025, Virtual
- April 30-May 1, 2026, Austin, Texas
- Dec. 3, 2026, Virtual

### System Chief Operating Officers

- Dec. 4, 2025, Virtual
- April 30-May 1, 2026, Austin, Texas
- Dec. 3, 2026, Virtual

### System Chief Medical Executives

- Oct. 23, 2025, Virtual
- May 5-7, 2026, TBD
- June 25, 2026, Virtual
- Oct. 22, 2026, Virtual

### System Chief Nurse Executives

- Oct. 22, 2025, Virtual
- Jan. 28, 2026, Virtual
- June 24, 2026, Virtual
- Oct. 21, 2026, Virtual

### System Chief Quality Executives

- Oct. 21, 2025, Virtual
- May 5-7, 2026, TBD

*\*invitation only*

## Leader networks

### Cancer Service Line

- Nov. 11, 2025, Virtual

### Cardiovascular Service Line

- Oct. 9, 2025, Virtual, Sg2
- Nov. 5, 2025, Virtual
- Nov. 20, 2025, Virtual, Sg2

### Chief Data and Analytics Executives

- Nov. 12, 2025, Virtual
- Feb. 12, 2026, Virtual
- May 13, 2026, Virtual
- Nov. 12, 2026, Virtual

### Community Health Executives

- Oct. 9, 2025, Virtual
- Nov. 12, 2025, Virtual

### Global Executive Services

- October 8-10, 2025, New York

### Marketing Officers

- Dec. 4, 2025, Virtual

### Payer Strategies

- Dec. 4, 2025, Virtual

## Member Networks Executive Orientation

11-11:45 a.m. CT each month

- Oct. 23
- Nov. 20

Learn more about the Member Networks experience and resources to help you deliver high value care and enable system-wide change.

### Learn more from our team of experts to improve cost, quality and market performance

- **Vizient provides actionable insights that help close revenue gaps**—Revenue pressures are familiar in healthcare, and Vizient's data-driven, expert-led approach reveals new savings opportunities beyond supplies. By viewing your total spend holistically, we help close revenue gaps and drive long-term success. [Learn more](#)
- **Vizient helps providers of all sizes improve clinical operations**—Caring for patients is every provider's priority, but workforce shortages and supply chain challenges make it harder. Vizient helps organizations overcome these barriers to streamline care, improve outcomes, and achieve high reliability—and we can help you do the same. [Learn more](#)
- **Vizient helps you plan for and succeed in what's coming next**—Despite a post-pandemic rebound in operating revenue, unrelenting cost pressures—driven by labor and supply challenges—continue to strain health systems. Vizient helps you stay ahead with connected systems, real-time data, and expert support to prepare for what's next. [Learn more](#)

## Insights that power your improvement

Unprecedented change requires strong guidance. Let the experts of Vizient and Kaufman Hall guide you through the disruption. [Discover insights](#)

## The future of healthcare took center stage at the Vizient Connections Summit

More than 5,500 healthcare leaders gathered at the **2025 Vizient Connections Summit** to explore this year's theme—Imagine the Possibilities—and drive bold conversations that shape the future of care.

- 500 client speakers contributed across 80+ education sessions and 58 posters, showcasing interprofessional strategies that ignite meaningful performance improvement
- Leaders connected through panels, forums, poster sessions and networking events
- Three days of insights, collaboration and strategic learning

**Coming in October:** 2025 education sessions will be available on the Vizient Connections Summit Learning Center Oct. 6 for on-demand viewing, many offering free CE credits.



**Momentum continues into 2026**  
— mark your calendar now!

2026 Vizient Connections Summit

Sept. 21-24, 2026 | The Venetian Hotel Las Vegas



# Leadership Education Calendar 2025

Education sessions are designed for **professional advancement** to advance your knowledge and improve performance. Sessions can be accessed live or on demand. **Continuing education credits** are available.

## Advanced Accreditation

- Jan. 27  
Restraints: compliance expectations
- Feb. 24  
HLD/Sterile Processing
- March 24  
EMTALA: high risk standards
- May 27  
High risk environment of care/life safety
- June 17  
Radiology-compliance expectation
- July 28  
Hazardous medication compliance
- Aug. 25  
Contract management-compliance
- Sept. 22  
Fire safety in the operating room
- Oct. 27  
Women's and children's high risk areas
- Dec. 8  
CMS for 2026

## Fundamental Accreditation

- Coursework available on demand

## Clinical Resource Management Open Forums

- Feb. 25  
Lessons learned from large volume IV fluids crisis
- April 22  
Value analysis journey to Clinical Supply Integration Model
- Aug. 14  
Lab utilization and savings opportunity
- Oct. 9  
Measuring success through savings, clinical KPIs and program efficiencies

## Nurse Leadership Series

- June 24 - Year of the Nurse Manager  
Evolving the role of the nurse manager in today's healthcare landscape
- Oct. 23 - Year of the Nurse Manager  
Enhancing the leadership skills of the nurse manager

## Performance Improvement Series

- Feb. 5  
Establishing a structured sepsis performance improvement team
- Sept. 24  
Use of Artificial Intelligence in Patient Care
- Oct. 1  
Prevention of medication errors at transitions of care collaborative
- Nov. 12  
Systemwide Quality Structure
- Dec. 3  
Developing an actionable capacity plan collaborative

## Pharmacy Professional Development

- May 22  
The first 90 days: getting off to a great start
- Sept. 30  
Technician advanced roles and leadership development
- Oct. 15  
Student to pharmacy pipeline
- Nov. 4  
Preparing for the best interview

## C-Suite Conversations: Healthcare Executives Sharing Stories of Spend Management Synergies

- April 30  
Beyond Boundaries: SSM Health's collaborative approach to a clinically integral supply chain

- June 25  
Excellence is Iterative: Scaling supply chains for maximum operational impact featuring Intermountain Health
- Aug. 28  
Financial leadership: influencing organizational behavior amidst financial headwinds

## Supply Chain Leadership Series

- March 19  
Hidden costs in freight management or bill only process
- July 30  
The wins of utilizing AI in contract life cycle management
- Aug. 20  
Marketing supply chain value beyond the core business needs
- Nov. 5  
Non-acute care strategies-hospital at home

## Trending Topics

- Aug. 26  
Executive Briefing: Infusion Strategy at a Crossroads: Unlocking Value, Access and Alignment
- Nov. 18  
Executive Briefing: Topic TBD

## Washington Update Series

- March 11  
Potential budget cuts, executive orders, and proposed tariffs
- July 22  
Updates from Capital Hill to the White House
- Nov. 18  
Legislative and regulatory updates



# Vizient Platforms

## Vizient Community

A dynamic platform designed to connect with your colleagues via desktop, mobile or tablet.

Maximize your engagement and impact by utilizing these key features:

- Post queries and exchange insights on a secure and trusted platform anytime and anywhere
- Access a diverse range of resources curated by Vizient experts including exclusive presentations, webinar recordings and white papers
- Learn from carefully selected and presented insights from our team of Vizient experts
- Stay informed and involved by registering for upcoming events right from the platform

## Download Vizient Community Mobile App

A wealth of knowledge and over 55,000 peers at your fingertips. The convenience of collaboration on your terms! *Lets connect, collaborate and create solutions together!*

<https://qrcodes.pro/GD4uLN>



## Vizient Podcasts

Vizient's five unique podcast channels bring healthcare experts to you in an accessible, convenient format. Hear what Vizient and Sg2 experts as well as your colleagues across the country have to say about the critical issues you face every day.

- **Capital Compass** — Explores capital spend strategy with insights on topics like imaging, Group Buys and emerging market trends.
- **Knowledge on the Go** — Defining lessons learned from our PI Collaboratives on topics from workplace violence to sepsis to high reliability.
- **Modern Practice** — The curbside consult goes virtual with medical experts sharing ideas and approaches to improving healthcare for both patients and providers.
- **Sg2 Perspectives** — This weekly podcast brings together experts and industry thought leaders to discuss topics keeping health system leadership teams up at night.
- **VerifiedRx** — Your prescription for success! Experts from across the industry take on your frontline challenges and verify best practices for solving them.

## Vizient podcasts

**300,000**

lifetime downloads



**Access all Vizient podcasts**

Visit [vizientinc.com/podcasts](https://vizientinc.com/podcasts)



# Vizient Performance Management Professional Growth

Advancing nurse retention and leadership, strengthening governance practices and compliance to improve performance

## Regulatory Accreditation Services

Our multidisciplinary team of accreditation advisors have combined experience in law enforcement, worksite security, risk management, employee health, and clinical and patient safety. We can help you assess, build and maintain continuous patient safety and regulatory compliance. [Learn more](#)

## Nurse Residency Program

The Nurse Residency Program™ supports newly licensed nurses' transition to practice. Developed by Vizient and the American Association of Colleges of Nursing, it features an evidence-based curriculum to reduce turnover, improve decision-making, enhance clinical leadership, and integrate research into practice. [Learn more](#)

## Patient Safety Organization

The Vizient Patient Safety Organization offers a compelling suite of safety-related tools and insights with leading-practice guidance for improving patient safety, healthcare quality and outcomes, and gaining/maintaining federal privilege and confidentiality protections and responsibilities. [Learn more](#)

## Vizient Governance Academy

The Vizient Governance Academy empowers healthcare boards and executives to drive high performance through effective governance. The unique curriculum — featuring quarterly webinars, a multi-day summit, board assessment with benchmarks and more — strengthens governance practices, improves board performance and drives impactful decision-making. [Learn more](#)

Save the date

**2026 Vizient Governance Academy Summit**

June 8-10, 2026 | Jekyll Island Club in Jekyll Island, Georgia

[Register today](#)

## Vizient Transition to Nurse Leader Program

The Vizient Transition to Nurse Leader Program equips nurse managers to drive operational excellence through advanced leadership development. The unique curriculum — featuring expert-led learning, national peer networking, personalized leadership planning and more — strengthens leadership practices, enhances professional growth and improves patient care outcomes. [Learn more](#)

## Performance Improvement Essentials

The Performance Improvement Essentials program develops the knowledge and tools needed to drive measurable gains in quality, safety and operational performance. Attendees gain hands-on experience with proven methodologies to analyze data, implement change and build high-performing teams. This virtual program, taking place **November 18**, helps leaders sustain improvement efforts and deliver better patient outcomes. [Register now](#)

## Annual Accreditation and Regulatory Update

The Annual Accreditation and Regulatory Update prepares healthcare leaders to navigate an evolving regulatory landscape with clarity and confidence. This high-impact program delivers expert insights into the Joint Commission's new 360 standards, survey process updates and other critical compliance changes. Participants gain practical strategies for mitigating risk, managing high-priority standards and advancing year-round readiness. Designed for accreditation leaders, clinicians, quality, safety and risk professionals, this session equips teams with the knowledge and tools to stay ahead of shifting requirements. Held virtually **November 4–6**. [Learn more](#)

## Project Management Roadmap Essentials

The Project Management Roadmap equips healthcare leaders with essential project management skills to manage complex initiatives, improve patient care and enhance operational efficiency. Through practical tools and expert guidance, participants build stronger foundations in planning, communication and execution — helping organizations deliver measurable results. Launching in 2026. [Learn more](#)

# Member Networks Executive Team

Connect with your Member Networks executive team if you have questions or would like to discuss your unique organizational priorities. Our team can build a customized roadmap for your organization's needs.



## Member Networks and Performance Management Programs

**Julie Cerese, PhD, RN**  
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## Chief Executive Officers Chief Strategy Officers

**Rebecca Blaesing-Bauer**  
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## Chief Financial Officers Chief Operating Officers

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## Ambulatory Executives Chief Clinical Executives Human Resources Officers

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## Pharmacy Executives Supply Chain Executives

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## Business Strategy Membership

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## Create your roadmap to top performance in 2025

- Engage in Network meetings through attendance, active participation and bringing home actionable takeaways.
- Engage in Network, PI and Summit education events to learn with interprofessional colleagues.
- Align organizational priorities with the Performance Improvement Programs calendar.
- Adopt performance improvement strategies shared in PI programs, Networks or community discussions.
- Achieve impact from subject matter experts and strategies shared in events.

# vizient®

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Vizient, Inc. provides solutions and services that improve the delivery of high-value care by aligning cost, quality and market performance for more than 65% of the nation's acute care providers, including 97% of the nation's academic medical centers, and more than 35% of the non-acute market. Vizient provides expertise, analytics, consulting services and a contract portfolio that represents \$140 billion in annual customer purchasing volume to improve patient outcomes and lower costs.