

Vizient Member Networks

# Offering Guide

Your partner to achieve top performance



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As the healthcare landscape continues to transform, achieving top performance demands both strategic alignment and operational flexibility—it calls for decisive action and unwavering commitment.

In 2025, Vizient® Member Networks and Performance Management emphasized systemness, supporting members in uniting culture, governance, operational structures and analytics to operate seamlessly as one. This solid foundation sets the stage for this year's focus on Access and Capacity, a theme that will be embedded throughout the Member Networks experience. We are there to support your journey!

This Offering Guide presents a range of engagement opportunities scheduled in 2026, each crafted to help you reach top performance for the patients and communities you serve.

Networks, as a professional home for healthcare leaders, offers reliable forums for sharing challenges, accessing data-driven insights and engaging with experts to spark meaningful change. And Performance Improvement Programs guide you from your current state to your highest potential, converting data into tangible results through benchmarking, collaborative efforts and expert support.

Take the next step—connect with us to develop a tailored roadmap that advances your organization's performance and impact.

Looking forward to your success in 2026!



**Julie Cerese, PhD, RN**

Senior Vice President, Vizient Member Networks and Performance Management Programs

# Your partner to achieve top performance

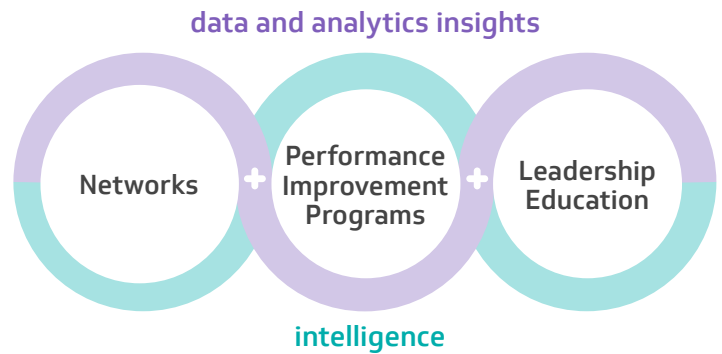


Vizient Member Networks is your **go-to partner for leveraging data-driven insights and subject matter expertise across networks, performance improvement programs and leadership education.**

Together, these offerings help leaders connect strategy to execution—turning shared insight into measurable results.

Members who engage deeply in Vizient offerings consistently outperform others. They learn from peers and experts, apply data to drive change, and participate in targeted initiatives that strengthen outcomes and accelerate progress.

**Engagement fuels measurable results.** Grounded in two decades of **Top Performance research**, Vizient equips executives with the insights, tools and connections needed to advance strategic priorities and deliver exceptional results in quality, safety, equity and patient experience. Notably, **80% of Vizient’s top performers are active in Member Networks**—demonstrating that sustainable excellence begins here.



## Engagement at scale

In 2025, more than **10,000** C-level leaders participated in Vizient Member Networks events and **975+** Performance Improvement project team enrollments—a median of three per system. This momentum illustrates how members are moving from participation to performance, advancing measurable transformation at scale.

## 2025: a year of measurable impact and partnership

In 2025, Member Networks empowered healthcare leaders to turn evidence into action—strengthening systemness, enhancing efficiency and financial performance, advancing care delivery excellence and driving measurable improvement nationwide.

Explore our **2025 Impact Report** to see how Vizient Member Networks partnered with organizations to achieve value.



- 1,364** lives saved
- 184,484** inpatient days avoided
- \$486M+** Member value documented
- 29,750+** continuing education credits resulting in **\$8.9M** in member impact
- 1,531** hospitals represented across Vizient Member Networks

# Performance Improvement Programs



*Your roadmap to top performance: taking you from where you are, to where you want to be.*

**Enroll** in Performance Improvement Programs that provide a structured, collaborative approach to problem-solving, guiding teams along the road to top performance through these key components:

## Improvement events:

- **Collaboratives**—Engage in focused projects with teams from across the membership, working together through each phase of the improvement cycle. Receive access to leading practices, a project toolkit, SME coaching and a dedicated digital community group.
- **Benchmarking Surveys**—Participate in topical surveys that compare your organization’s performance with peers to identify strengths and uncover new opportunities for improvement.
- **Workshops**—Take part in interactive, skills-based sessions designed to help participants drive improvement and lead change within their organizations. Through hands-on learning and real-world application, attendees gain practical tools to enhance performance and achieve measurable results.

## Sustainable strategies:

- **Improvement Communities**—Improve clinical and operational performance through interprofessional networking, data insights and proven improvement strategies. Access practical guides and join quarterly calls with top-performing peers to learn, apply and advance.
- **Knowledge Transfer Library**—Explore a comprehensive collection of guidebooks, webinars, executive summaries and case studies showcasing leading practices and success stories. This library serves as a foundational resource for organizational learning and research.

## New in 2026

### Roadmap to Top Performance Series

This monthly, peer-driven learning experience is designed to help healthcare teams **advance measurable improvement** across the domains that define top performance—mortality, safety, effectiveness, patient centeredness, efficiency and variation in care. Each month, participants **gain practical insights** from top-performing members who share **proven strategies** that can be implemented immediately. Sessions spotlight **leading practices**, connect attendees with **tools and resources**, and outline **clear next steps** for sustained progress.

Jan. 21 – June 17, 2026 | **Enroll** now

### CMS’s Transforming Episode Accountability Model

This workshop convenes hospitals participating in the mandatory episode-based payment model to support **readiness for value-based accountability**. The workshop helps participants **manage cost and quality across 30-day surgical episodes** for traditional Medicare beneficiaries. Through expert-led sessions and peer collaboration, members gain practical insights into **model design, implementation strategies and benchmarking approaches** that drive measurable, sustainable performance improvement.

**Enroll** now or watch the informational webinar to **learn more**.

## Collaborative highlights

### Reducing Readmissions During the Inpatient Stay Collaborative

- **\$27M** in annualized value
- **2,384** readmissions avoided

### Developing an Actionable Capacity Plan Collaborative

- **\$106M** in annualized cost avoidance for participants
- **66,492** inpatient days avoided

### Advancing Sustainable Clinical Education for Sepsis and Sepsis Bundle Collaborative

- **\$109M** in annualized value
- **49,328** annualized inpatient days avoided, **1,364** lives saved

# Performance Improvement Calendar



To enroll in an active project, log on to the [PI Enrollment Center](#) webpage.

Resources from completed projects can be found on the [Knowledge Transfer Resources](#) webpage.

Vizient Quality & Accountability Domain	2026											
	1Q			2Q			3Q			4Q		
<b>Mortality</b>												
Mortality Breakthrough Survey - 03/31/2026												
<b>Effectiveness</b>												
Pharmacy: Optimizing Virtual Medication Histories Collaborative - 04/03/2026												
Pharmacy: Optimizing Pharmacy's Role in Discharge Transitions Collaborative - 10/02/2026												
Readmissions: Discharge Planning for Patients with Chronic Disease Collaborative - 11/06/2026												
Capacity: Emergency Department Throughput Collaborative - 10/16/2026												
<b>Patient Centeredness</b>												
Patient Experience Survey and Patient Experience Collaborative - 01/30/2026												
<b>Safety</b>												
CMS Transforming Episode Accountability Model (TEAM) Workshop												
<b>Access (Ambulatory Quality and Accountability)</b>												
Access: Improve Speciality Care Access Collaborative												
Access: Primary Care Access-Appointment Optimization Collaborative - 07/31/2026												
<b>Efficiency</b>												
Capacity: Reducing Discharge Delays Collaborative - 03/27/2026												
Spend: Reducing Supply Variation Collaborative												
Use of AI in Pharmacy Survey												
Finance: Strategic Financial Planning Suvey and Strategic Financial Planning Collaborative Accelerator - 02/11/2026												
Spend: Reducing Indirect Spend Variation Collaborative - 06/26/2026												

Avg. time commitment: ≤ 10 hours total for BMS and ≤ 10 hours/month for collaboratives

# Our Networks



Vizient Member Networks serve as **the professional home for healthcare executives**—trusted spaces to share challenges, exchange expertise and drive meaningful change.

Designed for executives and leaders who challenge the status quo and shape the future of their organizations and the healthcare industry, these networks **foster interprofessional learning** on high-priority topics that **align leadership teams, strengthen decision-making** and expand collective impact.



## C-level networks

C-level networks provide a trusted, peer-driven environment exclusively for top healthcare executives. Guided by a member-led advisory committee, these networks focus on the priorities that matter most to leaders through a mix of in-person meetings, virtual sessions and digital communities—enhancing performance and future readiness.

In 2026, an **Access and Capacity** theme is woven throughout the Member Networks experience, connecting learning, collaboration and data-driven improvement opportunities that drive measurable enterprise results.

### Trusted forums for executives

Year-over-year growth in engagement across our C-level networks reflects members’ sustained commitment to collaboration that drives strategic alignment and top performance. Through these networks, Vizient members:

- **Gain strategic insights** that strengthen operational and financial outcomes
- **Foster interprofessional collaboration** on key challenges and performance improvement priorities to support aligned leadership and measurable impact
- **Amplify their collective voice** to address emerging challenges and drive industry change

#### Chief Executive Officers

- **Harness collective insight.** Engage with fellow CEOs in a confidential, collegial setting where peers tackle real challenges, exchange hard-earned lessons, and explore strategies that work. The result: sharper perspective, stronger connections, and renewed focus on achieving exceptional performance.
- **Anticipate what’s next** with timely market intelligence and Vizient analytics that reveal emerging risks and strategic opportunities.
- **Lead with courage and connection.** The CEO Networks are where leaders push beyond convention, sharing openly, challenging assumptions, and drawing strength from a community built on trust. It’s a space where bold ideas meet the candor and vulnerability that fuel true leadership growth.

#### Site President

- **Align regional strategy and execution** across facilities and service lines to drive performance excellence.
- **Integrate ambulatory and acute care** for cohesive, systemwide improvement and stronger community connections.
- **Strengthen partnerships** by linking local priorities to enterprise strategy.

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Only Vizient Member Networks connect **clinical, operational and analytic insights** to help organizations improve performance and make healthcare's best even better.

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### Chief Financial Officers

- **Stay ahead of the curve.** Gain exclusive access to expert-led, advanced AI-driven analytics, national market intelligence, peer benchmarks, and forward-thinking analysis to anticipate trends and guide smarter financial strategy.
- **Lead through shared experience.** Collaborate with like-minded peer CFOs from leading health systems to exchange real-world solutions, accelerate innovation, challenge assumptions and strengthen decision-making.
- **Drive enterprise performance.** Translate collective insight into action that improves margins, optimizes capital allocation, builds liquidity, elevates payer performance, transforms quality outcomes, strengthens culture and advances long-term sustainable smart growth.

### Chief Operating Officers

- **Redesign operations** to optimize access, capacity and throughput across the care continuum.
- **Integrate data and technology**—including AI-enabled solutions—to accelerate efficiency and sustain financial performance.
- **Engage with peers and experts** to challenge perspectives and advance operational excellence.

### Chief Strategy Officers

- **Evaluate market dynamics** and respond decisively to competitive pressures and emerging opportunities.
- **Apply forward-looking insights** to refine strategic initiatives and enhance organizational adaptability.
- **Advance the discipline of strategy** through deep, long-term collaboration with trusted peers.

### Chief Medical Executives

- **Leverage the collective insight** of more than 700 physician leaders—from community hospitals to academic and integrated systems—to address the industry's most complex clinical and workforce challenges.
- **Collaborate on high-priority imperatives** such as access, capacity, AI and high reliability.
- **Accelerate medical leadership excellence** through shared learning that bridges quality, safety and operational performance.

### Chief Nurse Executives

- **Exchange strategies and successes** that elevate the practice and business of nursing.
- **Advance the profession's influence** by shaping the nurse leader of the future through shared leadership and innovation.
- **Drive care delivery excellence** by aligning clinical practice, workforce development and organizational performance.

### Chief Quality Executives

- **Advance excellence through collaboration** with national peers to drive data-informed improvements in quality and safety.
- **Accelerate innovation** through joint projects that produce scalable, systemwide outcomes.
- **Shape the future of healthcare quality** by strengthening leadership influence and strategic integration.

### Chief Pharmacy Executives

- **Demonstrate enterprise pharmacy value** through data, analytics, and evidence-based strategies that optimize medication access and cost, delivering measurable impact on quality, outcomes and total cost of care.
- **Modernize the pharmacy enterprise** with technology- and AI-enabled solutions that enhance efficiency, workforce sustainability and elevate pharmacy's strategic role across the health system.
- **Unify leadership across the continuum** to advance payer alignment, strengthen organizational performance, and drive patient-centered outcomes through value-based care.

### Chief Supply Chain Executives

- **Elevate supply chain** as a strategic driver of value, resilience and enterprise performance.
- **Collaborate with peers** to advance clinically integrated, data-informed sourcing and contracting strategies.
- **Leverage Vizient analytics and expert insights** to optimize total cost of care and strengthen system reliability.

### Chief Human Resources Officers

- **Align HR strategy to enterprise priorities** by translating insights into actionable workforce solutions.
- **Address recruitment and retention challenges** through innovative approaches that strengthen the employee experience.
- **Elevate HR's strategic role** as a key driver of organizational culture and performance.

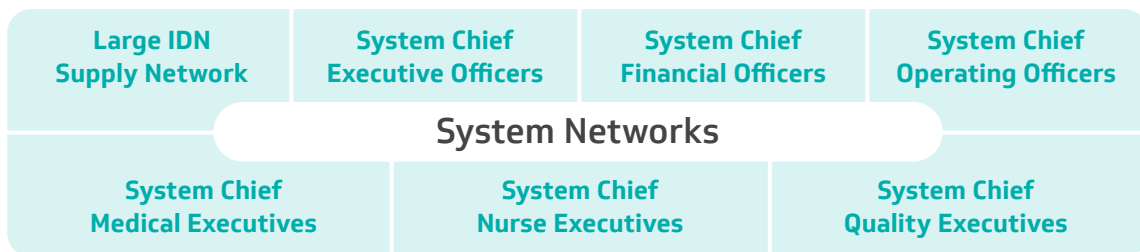
### Ambulatory Executives

- **Expand access and capacity** through innovative, scalable strategies that improve performance across ambulatory care.
- **Strengthen governance and operations** to enhance accountability and accelerate growth.
- **Anticipate market shifts** through shared intelligence and forward-looking dialogue with peers.

## System executive experience for Large Integrated Delivery Networks

The System Executive Networks for Large Integrated Delivery Networks (IDNs) convene system chief executives to address the unique challenges of leading integrated, enterprise-wide care delivery across the continuum.

- **Strengthen governance and leadership alignment** by sharing emerging best practices and leveraging Vizient benchmarking, surveys and education to enhance board-executive collaboration. Vizient Research Institute analyses show that systems with clear, centralized decision-making structures are more likely to achieve top-tier performance in Vizient’s Quality and Accountability rankings—underscoring the link between governance clarity and outcomes.
- **Balance scale with agility**—align centralized operating structures that drive efficiency with local flexibility to remain responsive and relevant.
- **Shape systemwide care and service distribution** using Vizient data and insights to elevate quality, financial and service performance across the enterprise.
- **Leverage enterprise analytics and innovation** to enhance market relevance, accelerate performance and support long-term sustainability.



### Roadmap to Top Performance: Culture Series

This webinar series brings together nationally recognized CEOs and C-suite executives to examine how intentional leadership shapes culture, drives alignment and sustains performance in complex environments. Through candid executive dialogue, the series reveals how leadership behaviors and shared purpose shape performance across the organization.

**Register for the series**

#### Leading with Love and Accountability: April 7 or April 24

- Peter J. Pronovost, MD, PhD, FCCM, Chief Quality and Clinical Transformation Officer, University Hospitals
- Bradley C. Bond, Chief Financial Officer, University Hospitals

#### Leading to Achieve Collective Purpose: April 30

David Entwistle, CEO, Stanford Health

#### Leading Through Disruption: May 12

Doris Kearns Goodwin, Presidential Historian and Pulitzer Prize-Winning Author



## Leader networks

- Cancer Service Line
- Cardiovascular Service Line
- Chief Data and Analytics Executives
- Chief Marketing and Communication Officers
- Community Health Executives
- Global Executive Services
- Payer Strategies

## Discipline networks

- Imaging
- Laboratory
- Legal and Compliance
- Perioperative Services
- Respiratory Care

### Breadth and depth of connecting healthcare executives nationwide through **trusted peer and interprofessional forums**:

- **First-call access** to Vizient data and analytic insights that help organizations understand performance and uncover opportunity.
- **Members helping members** by sharing success stories and proven performance improvement strategies others can adapt and apply.
- **Direct connection** to Vizient subject matter experts for market intelligence and emerging opportunities.

## Insight that drives performance

Vizient Member Networks and the Vizient Research Institute provide a connected view of healthcare performance—linking operational data, member experience and economic research to guide strategy and accelerate improvement. Together, these resources deliver actionable intelligence on governance, access, system design and financial sustainability—helping leaders navigate complexity and strengthen system performance.

### Explore featured intelligence resources

- [Compendium of Strategies to Improve Ambulatory Access and Care Delivery](#)
- [Compendium on Systemness in Healthcare](#)
- [Optimizing Patient Access and Flow](#)
- [Organizational Strategies for Care Redesign](#)
- [Pharmacy Network Cost Savings and Revenue Compendium](#) and [Infographic](#)

### Vizient Research Institute

The [Vizient Research Institute](#) (VRI) provides independent, data-driven thought leadership focused on the sustainability, affordability and performance of the U.S. healthcare system. Through rigorous economic and system-level analysis, the VRI delivers insights to inform operational and financial strategies across health systems.

### Featured VRI research

The [Vizient Research Institute's 2025 study](#) shows that demographic shifts and increasing disease complexity are driving care demand beyond system capacity, highlighting risks to care continuity and the urgency to redesign integrated, multidisciplinary care models.

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## Improve cost, quality and market performance

Healthcare leaders face mounting revenue pressures, workforce constraints and cost challenges. Vizient helps organizations strengthen [financial sustainability](#), [care delivery excellence](#) and [profitable growth](#) through data-driven insights and proven strategies that deliver measurable results.

### Insights that power your improvement

Unprecedented change requires strong guidance. Let the experts of Vizient and Kaufman Hall guide you through the disruption. [Discover insights](#)

# Networks Meeting Calendar



For more information on your network resources and events, visit your [Vizient Community group](#) or reach out to your network executive.

## Chief Executive Officers

### Academic Medical Centers CEO

- Jan. 28-30, 2026, Newport Coast, Calif.
- April 23, 2026, Virtual
- June 25, 2026, Virtual
- Sept. 23, 2026, Las Vegas
- Oct. 22, 2026, Virtual
- Dec. 10, 2026, Virtual

### Community-based Independent Health Systems CEO

- Feb. 5-7, 2026, Scottsdale, Ariz. at VHEF
- May 19, 2026, Virtual
- Aug. 6, 2026, Virtual
- Oct. 13-15, 2026, Lake Tahoe, Calif.

### Site President

- Feb. 5-7, 2026, Scottsdale, Ariz. at VHEF
- May 5, 2026, Virtual
- Aug. 18, 2026, Virtual
- Oct. 13-15, 2026, Lake Tahoe, Calif.

### System CEO Network for Large IDNs

- Feb. 5-7, 2026, Scottsdale, Ariz. at VHEF
- April 14, 2026, Virtual
- June 9, 2026, Virtual
- Aug. 19, 2026, Virtual
- Oct. 13-15, 2026, Lake Tahoe, Calif.

## Extended engagement opportunities

### Roadmap to Top Performance: Culture Series

#### Leading with Love and Accountability

- April 7 or April 24

#### Leading to Achieve Collective Purpose

- April 30

#### Leading Through Disruption

- May 12

### Vizient Connections Summit

- Sept. 22-25, 2026, Las Vegas

### Vizient Healthcare Executive Forum

- Feb. 5-7, 2026, Scottsdale, Ariz.

## Geographic CEO Networks\*

### Atlantic CEO

- Feb. 26, 2026, Virtual
- June 4-5, 2026, Savannah, Ga.
- Aug. 13, 2026, Virtual
- Oct. 13-15, 2026, Lake Tahoe, Calif.
- Dec. 3, 2026, Virtual

### Oklahoma/Arkansas CEO

- Feb. 24, 2026, Virtual
- May 14-15, 2026, Norman, Okla.
- Oct. 13-15, 2026, Lake Tahoe, Calif.
- Dec. 8, 2026, Virtual

### Southern States CEO

- March 27, 2026, Virtual
- June 26, 2026, Virtual
- Oct. 13-15, 2026, Lake Tahoe, Calif.

### Upper Midwest CEO

- April 8-10, 2026, Fort Lauderdale, Fla.
- July 21-22, 2026, Milwaukee
- Oct. 13-15, 2026, Lake Tahoe, Calif.

### West Coast CEO

- March 11-12, 2026, Honolulu
- June 18-19, 2026, Monterey, Calif.
- Oct. 13-15, 2026, Lake Tahoe, Calif.

*\*invitation only*

## Chief Financial Officers

- April 30-May 1, 2026, Austin, Texas
- Aug. 20, 2026, Virtual
- Dec. 3, 2026, Virtual

## Chief Operating Officers

- Feb. 12, 2026, Virtual
- April 30-May 1, 2026, Austin, Texas
- Sept. 22-25, 2026, Las Vegas
- Dec. 3, 2026, Virtual

## Chief Strategy Officers

- Feb. 26, 2026, Virtual, Sg2
- May 4-6, 2026, Nashville
- June 25, 2026, Virtual, Sg2
- July 28-29, 2026 at Sg2 Summit
- Sept. 15, 2026, Virtual
- Oct. 29, 2026, Virtual, Sg2

## Chief Medical Executives

- March 5, 2026, Virtual
- May 4-6, 2026, Nashville
- Sept. 22-25, 2026, Las Vegas
- Nov. 18, 2026, Virtual

## Chief Nurse Executives

- Feb. 20, 2026, Virtual
- March 29, 2026, Chicago
- Sept. 22-25, 2026, Las Vegas
- Nov. 10, 2026, Virtual

## Chief Quality Executives

- Feb. 26, 2026, Virtual
- May 4-6, 2026, Nashville
- Sept. 22-25, 2026, Las Vegas
- Nov. 12, 2026, Virtual

## Chief Pharmacy Executives

- Feb. 8, 2026, Virtual
- Aug. 20, 2026, Virtual
- Sept. 22-25, 2026, Las Vegas
- Dec. 5-6, 2026, Orlando

## Chief Supply Chain Executives

- Feb. 25-27, 2026, Denver
- July 9, 2026, Virtual
- Sept. 22-25, 2026, Las Vegas
- Dec. 10, 2026, Virtual

## Chief Human Resources Officers

- March 11, 2026, Virtual
- June 11, 2026, Virtual
- Oct. 15-16, 2026, Chicago
- Dec. 11, 2026, Virtual

## Ambulatory Executives

- Feb. 11, 2026, Virtual
- May 4-6, 2026, Nashville
- Sept. 22-25, 2026, Las Vegas
- Nov. 4, 2026, Virtual

For more information on your network resources and events, visit your [Vizient Community group](#) or reach out to your network executive.

## System Networks for Large IDNs\*

### Large IDN Supply Executives Network

- June 2-5, 2026, Cleveland
- Nov. 10-12, 2026, Scottsdale, Ariz.

### System Chief Financial Officers

- March 5, 2026, Virtual
- April 30-May 1, 2026, Austin, Texas
- Aug. 20, 2026, Virtual
- Oct. 21, Chicago
- Dec. 3, 2026, Virtual

### System Chief Operating Officers

- Feb. 12, 2026, Virtual
- April 30-May 1, 2026, Austin, Texas
- Sept. 22-25, 2026, Las Vegas
- Dec. 3, 2026, Virtual

### System Chief Medical Executives

- May 4-6, 2026, Nashville
- June 25, 2026, Virtual
- Sept. 22-25, 2026, Las Vegas
- Oct. 29, 2026, Virtual

### System Chief Nurse Executives

- March 29, 2026, Chicago
- June 24, 2026, Virtual
- Sept. 22-25, 2026, Las Vegas
- Oct. 21, 2026, Virtual

### System Chief Quality Executives

- March 11, 2026, Virtual
- May 4-6, 2026, Nashville
- Sept. 22-25, 2026, Las Vegas

*\*invitation only*

## Leader Networks

### Cancer Service Line

- March 9-10, 2026, Baltimore
- May 14, 2026, Virtual
- Aug. 20, 2026, Virtual
- Nov. 10, 2026, Virtual

### Cardiovascular Service Line

- Feb. 5, 2026, Virtual
- April 13-14, 2026, Chicago
- June 3, 2026, Virtual
- Oct. 29, 2026, Virtual

### Chief Data and Analytics Executives

- Feb. 12, 2026, Virtual
- May 13, 2026, Virtual
- Nov. 12, 2026, Virtual

### Chief Marketing and Communication Officers

- March 11, 2026, Virtual
- June 4-5, 2026, Chicago
- Sept. 15, 2026, Virtual
- Dec. 9, 2026, Virtual

### Community Health Executives

- Feb. 12, 2026, Virtual
- May 4-6, 2026, Nashville
- Aug. 27, 2026, Virtual
- Sept. 22-25, 2026, Las Vegas
- Nov. 12, 2026, Virtual

### Global Executive Networks

- Oct. 21-23, 2026, TBD

### Payer Strategies

- June 4, 2026, Virtual
- Sept. 17-18, 2026 Scottsdale, Ariz.

## Member Networks Executive Orientation

Sessions occur at 11–11:45 a.m. CT each month

- March 26
- April 23
- May 28
- June 25
- July 23
- Aug. 20
- Sept. 17
- Oct. 22
- Nov. 19

Connect with peers who are challenging the status quo and shaping the future of healthcare. This 45-minute orientation introduces the Member Networks experience—helping executives access strategic intelligence, data-driven insights, and thought leadership that drive high-value care and systemwide improvement. [Register here](#)

## The Vizient Connections Summit: Where healthcare leaders shape what's next

The Vizient Connections Summit unites healthcare leaders to drive bold conversations, share proven strategies and shape the future of care. Across education sessions, forums and networking, participants exchange insights that spark meaningful performance improvement and lasting collaboration.

- **2026 Summit:** Save the date Sept. 22–25, 2026 | The Venetian Hotel, Las Vegas. Join peers nationwide for collaboration, learning and inspiration.
- **2025 Summit content on demand:** Access 80+ recorded sessions, many with CE credits, on the [Vizient Connections Summit Learning Center](#).



Operations Executives peer-to-peer session at the 2025 Vizient Connections Summit

# Leadership Education Calendar



Vizient's leadership education series feature sessions designed to advance professional growth and organizational performance. Participants gain practical strategies and leading practices focused on care delivery excellence, profitable growth, financial stability and regulatory compliance.

Each session connects participants with national subject matter experts and offers continuing education credits. All sessions are also available on demand for flexible access.

## Advanced Accreditation

- **Jan. 26**  
Strategies for risk identification
- **Feb. 23**  
Top compliance challenges in 2025
- **March 23**  
Survey impact in ambulatory areas
- **May 26**  
Navigating the CMS physical environment requirements
- **June 22**  
Construction planning through the safety risk assessment
- **July 27**  
Compliance in surgical services
- **Aug. 24**  
Managing risk in emergency services: boarding, EMTALA and beyond
- **Sept. 28**  
Patient rights: regulatory insights for care of behavioral health patients
- **Oct. 26**  
High risk documentation: regulatory standards and compliance
- **Dec. 7**  
Success strategies: for cause and complaint surveys

## Fundamental Accreditation 2025

- Coursework available **on demand**

## Clinical Resource Management Open Forums

- **Feb. 12**  
Value analysis evolving amid organizational changes
- **May 19**  
Topic to be announced
- **Nov. 19**  
Topic to be announced

## Nursing Leadership Series

- **April 21**  
A peer-to-peer support program in nursing: A road to well-being
- **May 21**  
From viral to vital: Nurse Influencers driving recruitment success workforce
- **June 9**  
Nurse Executives leading the charge: Expanding the Clinical Nurse Specialist workforce

- **Oct. 20**  
Transition to Nurse Leadership

## Performance Improvement Series

- **Feb. 4**  
LOS breakthrough survey
- **April 29**  
Sepsis clinical education
- **June 24**  
Optimizing payer accountability
- **Aug. 5**  
Pharmacy GLP-1 and GIP receptor agnostic stewardship
- **Oct. 7**  
Ambulatory specialty care
- **Dec. 2**  
Reducing supply variation

## Pharmacy Leadership Series

- **Feb. 4**  
Advancing strategic alignment through effective consultant partnerships

## Roadmap to Top Performance Series

- **Jan. 21**  
Mortality
- **Feb. 18**  
Safety
- **March 18**  
Efficiency
- **April 15**  
Effectiveness
- **May 20**  
Patient centeredness
- **June 17**  
Variation in care

## Supply Chain Leadership Series

- **March 12**  
Consolidated Service Centers: strategy, structure and ROI
- **June 17**  
Intelligent supply chains – Leveraging AI for strategic advantage
- **Nov. 5**  
Fragile to flexible: rethinking supply chain resiliency

## Washington Update Series

- **March 10**  
Legislative and regulatory updates
- **July 22**  
Legislative and regulatory updates
- **Nov. 17**  
Legislative and regulatory updates

# Vizient Platforms

## Vizient Community

Connect. Collaborate. Succeed.

Your trusted digital platform to engage with more than 61,500 peers and Vizient experts—sharing solutions, insights and innovation.

- **Access** exclusive Vizient resources.
- **Explore** expert-led discussions and content.
- **Stay informed** about upcoming events.



**Access Vizient Community:**

[vizientinc.my.site.com/Community/s/](https://vizientinc.my.site.com/Community/s/)



**Download the mobile app:**

Connect, collaborate and create solutions with peers—knowledge and innovation at your fingertips.



## Vizient Podcasts

Stay informed with Vizient podcasts—where experts from Vizient, Kaufman Hall, Sg2 and member organizations explore the issues shaping healthcare today. From enterprise strategy and performance improvement to frontline care delivery, each episode delivers actionable insights and innovative perspectives to help leaders strengthen performance and elevate patient outcomes.

### Our podcasts include:

- **Capital Compass**—Guides listeners through the complexities of capital spend strategy and market trends influencing investment decisions.
- **Care to Lead**—Features candid conversations with nursing leaders on innovation, leadership, and the future of nursing, hosted by Dr. Barbara Seymour and the Vizient Chief Nurse Executives Network.
- **Kaufman Hall Podcasts**—Engages finance and strategy leaders in discussions on the trends shaping healthcare's economic future.
- **Knowledge on the Go**—Highlights key issues in system leadership, workforce engagement, and care optimization, hosted by the PI Collaboratives team.
- **Sg2 Perspectives**—Weekly insights from Sg2 experts and industry thought leaders on the strategic challenges keeping health-system executives up at night.
- **VerifiedRx**—"Your prescription for success," featuring pharmacy experts tackling frontline challenges and verifying best practices for optimal performance.

**Vizient  
Podcasts**

**319,000+**  
lifetime downloads

**Access all Vizient podcasts:**  
Visit [vizientinc.com/podcasts](https://vizientinc.com/podcasts)

# Vizient Performance Management Programs



Strengthening board governance practices, advancing nurse retention and leadership and enhancing regulatory compliance to improve performance and sustain excellence.

## Vizient Governance Academy

The Vizient Governance Academy empowers healthcare boards and executives to achieve high performance through effective governance. This distinctive program—featuring quarterly webinars, a multi-day summit, board assessments with benchmarking and more—strengthens governance practices, enhances board performance and drives impactful decision-making. [Learn more](#)

### 2026 Vizient Governance Academy Summit

June 8-10, 2026

Jekyll Island Club | Jekyll Island, Georgia

[Register today](#)

## Vizient/AACN Nurse Residency Program™

Developed by Vizient and the American Association of Colleges of Nursing, the Nurse Residency Program supports newly licensed nurses as they transition to practice. Its evidence-based curriculum reduces turnover, strengthens clinical leadership, enhances decision-making and integrates research into everyday practice. [Learn more](#)

### Vizient Nursing Programs Conference

For the first time, this event unites the Vizient/AACN Nurse Residency Program™ Conference and the Vizient Transition to Nurse Leader Program Conference—creating an integrated experience to strengthen leadership capabilities in today's evolving nursing landscape.

March 23-26, 2026

Phoenix, Arizona

[Register today](#)

## Vizient Transition to Nurse Leader Program

The Vizient Transition to Nurse Leader Program equips nurse managers to drive operational excellence through advanced leadership development. Featuring expert-led learning, national peer networking and personalized leadership planning, the program strengthens leadership effectiveness, fosters professional growth and improves patient care outcomes. [Learn more](#)

## Vizient Regulatory Accreditation Services

Our multidisciplinary team of accreditation advisors brings deep expertise across law enforcement, worksite security, risk management, employee health, and clinical and patient safety. We help organizations assess, build, and sustain continuous patient safety and regulatory compliance. [Learn more](#)

### • Annual Accreditation and Regulatory Update

Stay ahead in a changing regulatory landscape with expert insights on the Joint Commission's new 360 standards, survey process updates, and other critical compliance changes. This high-impact virtual program equips healthcare leaders with practical strategies to mitigate risk, manage high-priority standards and strengthen year-round readiness. Designed for accreditation, quality, safety and risk professionals.

Nov. 3-5, 2026 | [Learn more](#)

### • Accreditation Professional Orientation Certificate Program

Build the knowledge, skills and confidence to lead effective accreditation programs through this comprehensive, virtual learning experience—offered twice in 2026. Gain a solid foundation in accreditation concepts, regulatory expectations and continuous readiness strategies, guided by Vizient accreditation experts. Designed for professionals new to accreditation or leaders with accreditation oversight responsibilities.

[Register](#) for April 14-May 15, 2026 | [Register](#) for Aug. 11-Sept. 11, 2026

# Member Networks Executive Team



Connect with your Member Networks executive team to discuss your organization's priorities or explore opportunities to accelerate performance. Together, we can design a customized roadmap aligned to your goals.



## Member Networks and Performance Management Programs

**Julie Cerese, PhD, RN**  
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## Chief Executive Officers Chief Strategy Officers

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## Chief Financial Officers Chief Operating Officers

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## Ambulatory Executives Chief Clinical Executives Human Resources Officers

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## Performance Improvement Programs

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## Business Strategy Membership

**Tom Potter**  
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## Create your roadmap to top performance

- **Engage** in Network meetings and share actionable takeaways with your teams.
- **Learn** alongside interprofessional peers through Network, Performance Improvement and Summit events.
- **Align** organizational priorities with the Performance Improvement Programs calendar.

- **Apply** insights gained through Networks, PI Programs and community discussions.
- **Partner** with Vizient experts to achieve measurable results.

Together, we'll strengthen system capability, advance innovation, and extend our shared impact for the patients and communities we serve.



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Vizient, Inc. provides solutions and services that improve the delivery of high-value care by aligning cost, quality and market performance for more than 65% of the nation's acute care providers, including 97% of the nation's academic medical centers, and more than 35% of the non-acute market. Vizient provides expertise, analytics, consulting services and a contract portfolio that represents \$140 billion in annual customer purchasing volume to improve patient outcomes and lower costs.