Navigating healthcare's complex landscape

Healthcare organizations today face an urgent call for transformation. Margins remain tight, operational pressures persist and care models continue to shift. Within this evolving environment, leaders need more than data. You need a professional home and trusted environment where—through collaboration with peers and experts—you can achieve accelerated performance improvement.

"Aligning as a system is not just a necessity but an opportunity to increase the impact on our communities when they need us most."

said Gerald "J.P." Gallagher, chief executive officer of Endeavor Health, in a recent CEO Spotlight report.

2024 impact drove cost, quality and market improvements

Collective intelligence outputs

Networks serve as a powerful hub for professional development and operational excellence. Key resources developed last year include:

- Safeguarding healthcare: Active shooter preparedness resources
- Supplier-provider relationships workbook
- Business of pharmacy enterprise savings and revenue compendium
- · Quality executives essential skills

Member impact

\$749M

2024 member value

26,928

Awarded continuing education credits valued at **\$8M**

Networks is the professional home for C-level executives

Networks drew participation from more than **4,500 executives** and offered a trusted environment to explore enterprise-level challenges like financial sustainability, high reliability, workforce innovation, access and capacity.

Ambulatory executives	Chief executive officers	Chief financial officers	Chief operating officers	Chief strategy officers	Chief medical executives
	C-level networks				
Chief nurse executives	Chief quality executives	Human resources officers	Pharmacy executives	Site president	Supply chain executives

Accelerated improvement to top performance

As reported by our members, performance improvement programs deliver measurable outcomes through improvement strategies, data driven insights, expert guidance and proven frameworks.



~15 active projects per year



\$741 million in member-reported impact (2024)



410,120 days of length of stay avoided



1,995 mortalities avoided



2,172 readmissions avoided



1,196 chronic admissions avoided

Performance improvement benefits:

- Benchmarking surveys enable providers to compare and assess their performance
- A robust library of national leading practices
- Vizient Community facilitated a virtual home for sharing best practices

Top five collaborative projects that drove value

Creating capacity: Transitioning highrisk patients

198,232 inpatient days avoided

High reliability culture of safety

138,148 inpatient days avoided

1,668 lives saved

Establishing a structured sepsis performance improvement team

73,740 inpatient days avoided

Creating capacity: Chronic disease management

1,196 admissions avoided

Implementing new care models

327 lives saved

Leadership development for the future

Preparing healthcare's next-generation leaders was a priority

26,928

Continuing education (CE) credits awarded in 2024 50+

CE-eligible interprofessional learning opportunities on key topics to enable alignment and drive improvement

\$8M

in leadership development value (~\$30K median impact per member)

A proven model for change

Vizient, backed by 20 years of studying high-performing organizations, is your go-to partner for achieving top performance. Member Networks brings together top healthcare minds in a collaborative setting, creating a space where:

- Leaders share innovations and challenges in a trusted environment
- Data is turned into strategy through expert-curated tools and best practices
- Members access performance improvement strategies, paired with subject matter expertise

vizient



Learn how our capabilities can help you at vizientinc.com/networks

Vizient, Inc. provides solutions and services that improve the delivery of high-value care by aligning cost, quality and market performance for more than 65% of the nation's healthcare providers. Vizient provides expertise, analytics, consulting services and a contract portfolio representing \$140 billion in annual customer purchasing volume to improve patient outcomes and lower costs.